

OVERSEAS NEWS

Police lines halt Peking student demonstration

BY ROBERT THOMSON IN PEKING

SEVERAL HUNDRED students yesterday marched for the second successive morning behind the gates of the Peking Normal University, a teacher training college, in preparation for a street march, but were stopped from proceeding by lines of police. Dozens of *dazibao*—big character posters—were pasted up at the university during the day, most calling for democracy and one with a sketch of a manaceded, in spite of recent threats of jail terms for those guilty of "slanderous" messages.

A Chinese government spokesman said ideological education would be intensified, but he excused the students' actions because "God allows young people to make mistakes."

Posters also appeared at Peking University, telling the Government that it should take note of the demise of the former Philippine President Ferdinand Marcos, and unfavourably comparing China's development to that of South Korea and Taiwan.

The Government's concern about urban unrest in the capital was shown by an article in the

People's Daily assuring the masses that price rises would be kept to a minimum, and warning that people who spread rumours about inflation were liable to be punished.

A western diplomat said the Government fears that the urban reform programme could fall apart if open dissent continued. There have been unconfirmed reports from several cities in recent months of protests against inflation and workers joining the Shanghai student protest last week complained of price rises to be prompted by the spate of protests.

Clearly, the Government's intention with the student protesters is to isolate a few demonstrators, whom the press calls "lawless elements with ulterior motives," and absorb the rest of the student protesters. At a rare press conference yesterday, Mr He Dongchang, a Vice-minister of Education, said that these "lawless elements" are exploiting the enthusiasm of students.

Mr He claimed that an interloper at the Peking Normal University stirred up students early on Monday morning with speeches "against the Communist Government." Later, the

Canadian move on Turkish immigrants

By Bernard Simon in Toronto

students staged a march through Peking streets in defiance of a government ban on such protests. Mr He said the stirrer had since been apprehended.

The vice-minister said some students had obviously been influenced by western political thinking, and often presented themselves as a lot of idealists "for whom they know very little. These young people have heard a lot of things but I don't believe they thoroughly understand the things they have heard."

Diplomats noted that several Chinese leaders with conservative views had delivered public statements in the past few days, and suggested that this could be a sign of political manoeuvring prompted by the spate of protests.

A senior politburo member, Mr Hu Qiaomu, said that stability must be maintained and that the party was making "every effort to eliminate 'unstable factors'." Another senior official, Mr Li Wei, also criticised ideological direction by saying that many party organisations laid too much stress on "boosting the party members' concept of commodity production and finding ways to get prosperous."

Kim urges doubling of output

By Our Foreign Staff

PRESIDENT Kim Il-Sung of North Korea yesterday called for a doubling of the country's total industrial output over the next seven years. He also renewed his call for preliminary talks with South Korea to settle the "urgent question of national reunification."

The North Korean Central Agency, monitored by Reuter in Tokyo, said Mr Kim made the proposals in a speech to the eighth Supreme People's Assembly in Pyongyang. Mr Kim was re-elected President on Monday when the assembly convened for the first time since national elections in November 2.

"During the new plan period, we must attain the 10 long-term objectives of socialist economic construction put forward by the sixth Congress of the (Workers') Party and increase the total industrial output by 1.9 times and agricultural output 1.4 times at least," Mr Kim said.

In renewing his call for unification talks, he said: "We deem it necessary to hold high-level political and military talks between the North and the South in order to settle the first and most urgent question of national reunification."

The talks should cover measures to remove political confrontation and could include moves by both states to stop "slanderous" each other.

They would have to discuss steps to ease present tensions such as "reducing armed forces, stopping atomic race, turning the demilitarised zone along the military demarcation line into a peace zone and refraining from large-scale military exercises."

If these talks were successful, he said, the way could be opened for summit talks.

In South Korea yesterday, government officials were not available for comment, but the semi-official Naeoae Press said the offer was the "usual play hampering real progress towards dialogue" by proposing unnecessary new channels for talks.

Kaunda and Mugabe renew call for sanctions

By TONY HAWKINS IN HARARE

PRESIDENT Kenneth Kaunda of Zambia and Mr Robert Mugabe, the Prime Minister of Zimbabwe, yesterday ended a one-day summit with a renewed call for mandatory economic sanctions against South Africa.

They met in the Zimbabwe border town of Kariba amidst speculation that they were preparing to introduce selected measures against Pretoria.

The meeting ended without details of the proposed sanctions being disclosed. The official communiqué reaffirmed their support for comprehensive mandatory sanctions and stressed the need for closer economic co-operation between Zambia and Zimbabwe. The communiqué also called for reduced dependence on South Africa, especially in transport.

Sources said after the talks that the two leaders were likely to announce their sanctions policy in their New Year messages to be broadcast today.

Both countries have promised to adopt the limited economic sanctions package agreed at the Commonwealth mini-summit last August, but economists believe the two leaders have been forced to backtrack and adopt a more cautious policy because of the weakness of the Zambian

economy and their joint reliance on South African transport links.

The communiqué called on the UN Security Council to enforce fair-reaching sanctions against Pretoria. It praised western companies that have withdrawn from South Africa and urged other multinationals to follow.

Speculation that the frontline states have softened their sanctions stance was underlined by the announcement that the agreement for Botswana to take over the operations of the railway line that runs through Botswana to South Africa from Zimbabwe has been shelved indefinitely.

Botswana was supposed to take over the operations of the railway from January 1, but at the weekend there were reports from South Africa that the Bantustan government of Bophuthatswana, which is recognised only by Pretoria, had threatened to close its border with Botswana unless Botswana granted it diplomatic recognition.

A terse official statement merely announced that "owing to unforeseen circumstances" the rail handover had been delayed.

Death toll from bombing of Afghan city 'over 450'

By MOHAMMED AFTAB IN ISLAMABAD

WESTERN diplomats in Islamabad said on Tuesday that more than 450 civilians had been bombed to death in Kandahar, the south-eastern Afghan city, close to the Pakistan border.

Earlier reports from the scene of the bombing on December 8 had said that the death toll was expected to be "over 100." But the latest figure shows the scale of bombing, which was carried out either by disgruntled Afghan pilots or Soviet pilots who have decided to disobey their military commanders.

A Soviet investigation team was flown from Kabul to Kandahar on December 9, but its

report has not been made public. Another version of the events says that the pilots may have tried to defect.

The bombing of civilian targets has been ordered by the Soviet Union and the Afghan air force in the past, but a major bombing operation in a large city such as Kandahar which is the country's second-biggest city, is still rare.

Among the civilian targets which were bombed were the offices of the Kandahar Governor and the Communist Party of the province of Kandahar, and the regional office of the secret service.

A flurry of year-end diplomacy has revitalised a programme to scrap all trade barriers, writes William Dawkins

European vision of free common market is back on course

AS LITTLE as two months ago, the European Economic Community's ambitious plans to build a European market free of trade barriers by 1992 looked a premature hope.

However, a hectic flurry of backroom meetings between national officials and the European Commission, coupled with intense diplomatic lobbying by Britain during the last weeks of a difficult EEC presidency, has blown the plan out of the doldrums and back on course.

The record 47 internal market decisions made during the UK's presidency from June to December have provided a welcome counterpoint to the community's failure to make headway in the past six months on pressing issues such as the 1987 budget, air fare liberalisation and US trade relations.

Even so, there have been hiccups. At one point, the commission grew so infuriated with the eagerness of member-states to create loopholes in a plan to harmonise duty-free regulations that it pulled the

KEY MOVES UNDER UK PRESIDENCY

TECHNOLOGY: Type approval for telecommunications terminal equipment; direct broadcasting by satellite standards; moves towards integrated services digital networks; standard legal protection of microcircuits; information technology standards.

INDUSTRIAL: Tougher controls on imports of counterfeit goods; four directives streamlining the marketing and testing of pharmaceuticals; maritime package.

government was keen to stress during the early part of its presidency when progress on the internal market was painfully slow.

For one thing, much of the groundwork on these inevitably technical proposals only bears fruit months later. The Netherlands, for instance, managed to push through an uninspiring 21 internal market decisions during its term as president, but secured outline agreement for eight more, which were not formally adopted until after the UK took the chair in July.

Britain, along with the Netherlands and Luxembourg, the two immediately preceding EEC presidencies, had agreed last year to a rolling programme of 149 internal market decisions by next June, of which 95 were due to be completed by the end of this year. In the event, the 1988 score is 68, of which 32 were agreed or adopted in the past month alone.

Yet the numbers game can be misleading, as the British

truck pedals to a set of standards governing the next generation of telecommunications equipment.

Yet even restricting the count to measures that have a broad impact on the British presidency's tally is encouraging. It includes an accord on type approvals for telecommunications equipment — a step towards common standards in one of Europe's most fragmented industries.

Work was meanwhile started on setting specifications for integrated services digital networks (ISDN), a new telecommunications system which is estimated to represent a 2200 market across the community by the end of the decade.

Italians name their favourite and least popular politicians

BY JOHN WYLES IN ROME

ITALIAN Prime Minister Bettino Craxi was at the same time the best and one of the worst politicians of 1986, US President Ronald Reagan still has strong support but Soviet leader Mikhail Gorbachev is attracting many admirers while anti-establishment Gianni Agnelli is the leading heartthrob for Italian women, according to an end-of-year opinion poll conducted for the newspaper *La Repubblica*.

Some of the oddities of the poll's conclusions can be explained by the optional answers offered to respondents.

Some 33.4 per cent of female respondents said they could fall head-over-heels for the well-preserved 65-year-old president of Fiat compared with Sylvester "Rambo" Stallone (32.8 per cent) Simon Le Bon (pop singer 10.7 per cent) and Claudio Martelli (youthful, effervescent 7.1 per cent).

The Italian preoccupation with and commitment to the US and its politics comes shining through. Asked which side they



Gianni Agnelli: Italian heartthrob

had supported in the year's duals, 53.2 per cent backed Mr Reagan against Mr Gorbachev and 70 per cent against Colonel Muammar Gaddafi of Libya. While Col Gaddafi polled a miserable 13.1 per cent, the Soviet chief attracted a respectable 33.7 per cent — about

equivalent to the most recent voting strength of the Italian Communist Party.

Italians judged Mr Reagan's "Irangate" as more serious than their own domestic political squabbles and even more important than their traffic problems and the fact that the soccer team Juventus (owned, incidentally by Mr Agnelli) has been losing most of its important matches.

Mr Craxi's domination of the political scene was confirmed by his 70 per cent support he had been "the best politician" followed by 15.3 per cent for Foreign Minister Mr Giulio Andreotti, and 11 per cent for Mr Giovanni Spadolini, Defence Minister. Mr Ciriaco De Mita, leader of the dominant Christian Democrat Party trailed a miserable seventh.

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Exxon sells S. African affiliates to a trust

Exxon yesterday announced it had sold its interest in its South African affiliates, joining the exodus of American companies from the country.

The US oil company said its two small South African companies, which have a combined workforce of about 200, had been sold to an independent trust established to continue business and pursue social responsibility and employee support programmes.

The two affiliates, Esso South Africa and Exxon Chemical, sell petroleum products and chemicals. They do not have refining operations and their combined South African assets accounted for about 0.2 per cent of Exxon's worldwide consolidated revenue in 1985.

Black journalist held

A black South African reporter for *Business Day* newspaper who specialises in writing about segregated townships was detained without charge under the Internal Security Act, the newspaper said yesterday. AP reports from Johannesburg, Mr Ken Owen, owner *Business Day*, condemned Sunday's arrest of Mr Sipho Ncube, 32, in a magazine editorial. Mr Owen said the section of the act which allowed for Mr Ncube's detention without charge or access to an attorney and friends "a fascist provision of the law . . . which emphasises an end to the state and Church monopoly.

Renascence, Portugal's only non-state radio, has said it will go ahead with its plans to broadcast on the new frequency from tomorrow.

The station already broadcasts on three wave bands and claims the country's biggest audience. It is the only church radio in Europe to broadcast on the short wave.

Renascence's influence was clearly acknowledged by left-wing army officers who seized it during the political upheaval that followed the 1974 coup in Lisbon and used it as a vehicle for revolutionary broadcasts.

Instead, a non-government radio council will be set up to allocate frequencies on an open tender basis.

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CBI forecasts accelerated growth in 1987

BY JANET BUSH

BRITISH ECONOMIC growth should accelerate next year, boosted by export demand and investment as well as consumer spending, according to the Confederation of British Industry (CBI).

The CBI said there would be fewer jobs in manufacturing industry next year but demand for labour by service industries should more than offset this loss to bring a slow but steady fall in unemployment of about 100,000 in the course of 1987.

Mr Nickson said, "Overall, the picture is one of steady growth in line with the increase in world trade. International markets will continue to be intensely competitive and the ability of British companies to win a larger share will depend on their success in holding down costs, particularly unit labour costs, and improving the attractiveness and quality of products and services."

He said the CBI had set up two working parties. One, the City-Industry Task Force, will examine relationships between the city and industry and the Vision 2010 Group will study Britain's potential contribution in the field of high technology.

Union leaders predict a year of gloom

BY CHARLES LEADBEATER, LABOUR STAFF

TRADE UNIONISTS will today receive new year messages from their leaders which paint a picture of gloom, relieved only by hope of a change of government in 1987.

Mr Norman Willis, the general secretary of the Trade Union Congress (TUC), unequivocally warns that the next year will be "dodgy" for Britain. "A balance of payments deterioration, mass unemployment, intolerable stress on our social and health services - all these are real problems that complacency will make dangerously worse," he says.

Mr Willis offers the Government and employers as much co-operation as the trade unions can muster to overcome these problems.

Mr Campbell Christie, the general secretary of the Scottish TUC said that 1987 would go down as a year of "butchery" for industry in

Company Notices

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SARAKREEK HOLDING N.V.

SARAKREEK HOLDING N.V. of Amsterdam, the Netherlands, has announced its intention to discontinue listing of its shares on the London Stock Exchange with effect from 31st December 1986.

The Company invests in income-producing commercial real estate in the United States, and manages a portfolio valued in excess of US\$318 million. Its decision to delist was prompted by the recent enactment of US tax legislation which would subject the Company to new taxes unless it can show its shares are primarily and regularly traded on a stock exchange in its country of incorporation, that is on the Amsterdam Stock Exchange. While the Company's management is convinced that its shares are indeed primarily traded on the Amsterdam Stock Exchange, where they have been listed since 1934, the unavailability of official statistics on trading volume on the London Stock Exchange makes it imperative, in the view of the management, that the Company's shares be delisted, thereby removing any possible source of contention in this respect. The Company's shares will continue to be actively traded on the Amsterdam Stock Exchange. Investors wishing to purchase or sell the Company's shares may continue to do so through their UK broker.

Copies of this Notice are available from the Company Announcements Office of the Quotations Department, The Stock Exchange, Throgmorton Street, London EC2 up to and including 2nd January 1987, or during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 16th January 1987 from:

Quilter Goodison Company Limited
Garrard House,
31/45 Gresham Street,
London EC2V 7LH

31st December 1986

GOLD FIELDS GROUP

DECLARATION OF DIVIDENDS

UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the dividends declared by the undermentioned companies on 9 December 1986 and 31 December 1986, in the case of Gold Fields Group Limited, the dividends will be paid in United Kingdom currency at the rate of R1.19872 per South African Rand. The rates of exchange are based on the average rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 29 December 1986 as advised by the companies' South African bankers.

The United Kingdom currency equivalents of the dividends are therefore as follows:

Names of Company
Gold Fields of South Africa Limited—
Gold Fields Consolidated Limited—
Gold Fields of South Africa Limited—
Gold Fields of South Africa Limited—
Gold Fields Coal Limited
Gold Fields Gold Mining Company Limited
Driefontein Consolidated Limited
Kloof Gold Mining Company Limited
Lanner Gold Mining Company Limited
Venterberg Gold Mining Company Limited
Witwatersrand Gold Mining Company Limited

Dividend No
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147
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60
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34
72
93
81

Amount per Share
45.328478p
15.630510p
7.50p
34.387121p
45.328478p
19.80p
54.705744p
37.513233p
4.689153p

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Per pro CONSOLIDATED GOLD FIELDS PLC
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Hill Samuel Registrars Limited
8 Greenocres Place
London SW1P 1PL

Dividend No
5
147
5
60
27
34
72
93
81

Amount per Share
45.328478p
15.630510p
7.50p
34.387121p
45.328478p
19.80p
54.705744p
37.513233p
4.689153p

By order of the Directors
Per pro CONSOLIDATED GOLD FIELDS PLC
London Secretaries
Mrs C. M. A. Gill, Secretary
United Kingdom
Hill Samuel Registrars Limited
8 Greenocres Place
London SW1P 1PL

Dividend No
5
147
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93

Macmillan: Great political mastery masked by an amateur facade

OF BRITISH Prime Ministers since the war the two most successful, by common consent, have been Clement Attlee and Harold Macmillan. They were very different personalities and each had highly idiosyncratic virtues and faults. But they had this in common—that both were highly deceptive characters who achieved quite radical results under a stylistic camouflage of deep traditionalism. Both, too, gained their chief political impetus from the searing experience of the Flanders trenches in the First World War. It was Attlee's good fortune to attain the Premiership at an age when his radicalism was relevant; it was Macmillan's bad luck to reach the top of the greasy pole just too late.

Harold Macmillan's principal achievement as Prime Minister was to have presided over the final dissolution of the British Empire in such a way that Britain felt none of the political convulsions that contemporaneously shook France. He can also be said to have set Britain on the post-imperial path by applying to join the EEC and though this enterprise came to grief as a result of General de Gaulle's veto it is doubtful whether the subsequent success of Mr Edward Heath and Mr Harold Wilson in their Common Market negotiations would have been possible without him.

Neither of these achievements could have been brought off without great political art, and, in particular, mastery over the Conservative Party. This last was only possible as a result of another feat: the restoration of Conservative unity after Suez, for which his party eventually repaid him in pretty shoddy coin.

Macmillan's failures can mostly be put down to the fact that he did not become Prime Minister until he was 62. By that time the experiences which had moulded his mind were rapidly becoming less relevant and his ability to adjust to new circumstances was becoming impaired. The young Conservative rebel of the 1920s, burning at the injustice of unemployment in his Stockton constituency, became the "expansion-at-all-costs" Prime Minister of the late 1950s.

He was responsible, with Selwyn Lloyd, for the introduction of a rudimentary incomes policy but, he never really

understood the new dangers of inflation. The slogan "you never had it so good," while admittedly torn out of context by his opponents, was an effective weapon against him because it reflected a certain worldly over-optimism in his political style.

His foreign policy also suffered from imperfect analogy with the past. Here the dominating experience of his life was his brilliantly successful period as British Minister in Algiers from 1942 until the end of the war. The lesson he learnt was that Britain could get pretty much her own way by dint of tactful handling of the Americans—a lesson later dignified by Macmillan with the characteristic historical flourish: "Britain can be to America what Greece was to Rome."

The application of this principle served him in good stead in restoring relations with President Eisenhower after Suez. But it probably led him astray later on. The Nassau agreement of 1962, which gave Britain the Polaris missile, was at once a vindication of Macmillan's strategy and a condemnation of it. His emotional appeal to the young President Kennedy exploited the life of the British deterrent, but where he scored a resounding success. His ability to handle men and great affairs had been sharpened and tested in north Africa. His energy and tenacity and cunning, though carefully concealed, were never far in question. His will, which may have been in his younger days had been hardened by war and perhaps by domestic unhappiness.

Over and above these essential elements of high competence he also possessed some qualities of another dimension—a deep historical sense, nourished by much reading throughout his life; a romantic sympathy deriving perhaps from his Highland forebears; and an unmistakable sense of style.

Maurice Harold Macmillan was born in London on February 10, 1894, the youngest of three sons of M. C. Macmillan and Helen Belles Macmillan. His mother came from Spencer, Indiana, a fact which he was able to use to good effect in his relations with the American Government while his father was head of the Macmillan publishing house—a firm which his

son later joined and which provided the financial security for his political career.

Harold Macmillan was educated at Eton, where he was a scholar, and Balliol College, Oxford, where his successful progress through the schools was interrupted by the outbreak of World War One. He was made a captain at the Somme in 1916 and liaison as a runner for the rest of his life. In 1919 he went to Canada as ADC to the governor general, the Duke of Devonshire, and there became engaged to the Duke's daughter, Lady Dorothy Cavendish, whom he married in 1920.

He stood as Conservative candidate for Stockton-on-Tees in the general election of December, 1923, when he lost to a Liberal in a close fight. The next general election in October, 1924, however, brought him to Westminster and he remained MP for Stockton, with a two-year break for 1928-31, for the next 21 years.

In the House of Commons he rapidly gained the reputation of a rebel. With other young Conservatives such as Robert Boothby and Oliver Stanley he espoused planning and Keynesian economics as the best antidote to the slump. On foreign affairs he opposed appeasement and actually resigned the Conservative Whip for a year in 1938 in protest against the abandonment of sanctions against Italy. In the famous Oxford by-election of October, 1938, he supported the Independent Socialist candidate.

Macmillan's role at Suez was

undoubtedly an ambiguous one. At the outset he was in favour of vigorous action but it was he who effectively brought the operation to a halt when he told his colleagues that it was not financially viable in view of American opposition. His critics complained, with some justice, that he should have seen this earlier and that the "robustness" which caused him to be preferred to the more equivocal Butler in the subsequent race for the Prime Ministership was misguided if not actually spurious.

His own defence against this charge was that there was no way of knowing the depth of American opposition at the start and that he had acted with consistency and honour within the normal human limits. A longer historical perspective is probably required to resolve the question but there is no doubt that Suez made Macmillan and destroyed Butler.

Outside his strictly political activities Macmillan showed the temperament of a scholarly gentleman of the old school. He liked classical allusions and the novels of Anthony Trollope. He read in German and French and the languages of antiquity for pleasure. He took a shrewd interest in the affairs of his family firm.

There was also, it must be said, the touch of the "Scotsman on the make" about him, and the grandeur of his connections by marriage and the pleasures of the grouse moor and the dining club obviously gave him satisfaction.

He was not a great orator but he was a superb actor and played the part of the weary Titan and the elder statesman to particular perfection.

It was partly, no doubt, to satisfy this side of himself that he finally took his Prime Ministerial earldom more than 20 years after leaving office.

Of all the parts that he played the one that fitted him best—perhaps even better than the Prime Ministership—was that of Chancellor of Oxford University. Here his distinction, his learning, and his courteous malice found full play, and the functions of that office were the solace of a retirement which might otherwise have contained a touch of bitterness.

This article is reprinted from yesterday's later editions.



The Earl of Stockton: "He was not a great orator but he was a superb actor and played the part of the elder statesman to perfection."

New Year Honours for politics and industry



Mr Geoffrey Pattle
Privy Counsellor

Dr Keith Bright
Knight

Mr Mark Weinberg
Knight

Mr Robin Leigh-Pemberton
Privy Counsellor

Mr Robert Evans
CBE

Mr David Scholey
Knight

Sir Woodrow Wyatt
Baron

Mr Alex Fletcher
Knight

Sir Terence Beckett
KBE

Mr Barney Hayhoe
Knight

PEOPLE IN politics, the financial world, industry, commerce and the civil service, are among those recognised in the New Year Honours List. Well-known personalities in the media, the arts, sport and science also receive awards.

Two barons (life peers) have been created, and three privy counsellors are appointed. Two Companions of Honour, 28 Knights bachelor, one Knight Commander of the Order of the Bath, and four Dame Commanders of the Order of the British Empire have been named.

LIFE PEERS

Field Marshal Sir Evelyn Bramall, Lord Lieutenant of Cheshire, London and former Chief of Defence Staff. Sir Woodrow Wyatt, chairman, Horsemen Totalisator Board.

PRIVY COUNSELLORS

Mr Geoffrey Edwin Pattle, Minister of State, Department of Trade and Industry (London and Home). Mr Robin Leigh-Pemberton, Governor, Bank of England.

Mr David Charles Waddington, Minister of State, Home Office (MP, Ribble Valley).

ORDER OF THE BATH
KCB

Mr Sydney Bremner, for services to molecular biology.

Mr John Newtham Summerson, for services to the history of architecture.

KNIGHTS

Mr John Derek Alun-Jones, managing director, Foranit, for services to export.

Mr Edward Alfred Ashley, chairman, Lonsdale Aspasia.

Mr William Jeffrey Benson, chairman, Export Guarantees Advisory Council, for services to export.

Mr Peter Spencer Bowes, for political and public service, London Residential Body.

Mr Zachary Briarley, for political and public service, chairman, 2, Briarley, Driffield.

Mr Alan G. Brown, chief executive, London Regional Transport.

Mr John Hartson Burnett, principal and vice-chancellor, University of Edinburgh.

Mr Robert Raymond Mallard Carr, historian.

Mr Peter Maxwell Davies, composer, Professor Eric James Denton, for services to marine biology.

Mr Alan G. Dix, lately Sheriff Principal, Glasgow and Strathkelvin.

Professor Herbert Livingston Dutchie, provost, University of Wales College of Medicine.

ORDER OF ST MICHAEL AND ST GEORGE
CMG

Mr John Lowe, Roberta, assistant under secretary, Ministry of Defence.

ORDER OF THE BRITISH EMPIRE
CBE

Miss Penelope Jones, for political services to the Liberal Party.

Miss Iris Murdoch, novelist.

Mr Alan Parker, for services to cinema.

Miss Sheila Margaret Imrie, Queen's Counsel, formerly president, Royal College of Nursing.

CBE

Sir Terence Norman Beckett, lately director general, Confederation of British Industries.

Mr David Gerald Scholey, chairman, Mercury International Group.

Mr John Richard Jameson, lately chairman, Investors in Industry Group.

Mr David John Weatherill, Nutfield Professor of Clinical Medicine, University of G. C. University.

Mr Mark Aubrey Weinberg, lately chairman, Marketing of Investments Board, Organizing Committee.

Mr Robert Donald Wilson, chairman, Moray Regional Health Authority.

ORDER OF THE BATH
KCB

Mr (Andrew) Gordon Menzies, lately permanent secretary and chief executive, Property Services Agency.

CBE

Mr Albert Fawcett, chief valuer, Board of Inland Revenue.

Mr Robert H. Hawley, deputy private secretary to the Queen.

Mr London Hamilton, secretary, Department of Agriculture and Fisheries for Scotland.

Mr Graham Hart, deputy secretary, Department of Health and Social Security, London.

Mr Gerald Hoskar, deputy Treasury Secretary.

Mr John Richard Jameson, lately under secretary, Department of Education and Science.

Mr Alan T. Johnson, actor.

Mr S. G. Clarke, for services to the newspaper industry.

Mr G. C. Compton, keeper of museum sections, Tate Gallery.

Mr J. M. Jefford, director, National Audit Office.

Mr J. H. Crouch, lately director, Marketing, Cable and Wireless.

Mr E. C. G. Cawthron, senior partner, E. C. Cawthron Architects.

Mr A. J. Davy, chairman, Alfred McAlpine.

Mr K. L. Maidment, president, British Film and Television Producers Association.

Mr W. B. Dunn, managing director, British Wool Marketing Board.

Mr James M. Todpole, regional procurator fiscal, Glasgow and Strathclyde.

Mr Arnold Eton, for political and public service, consultant surgeon.

Mr Alexander MacPherson Fletcher, for political services (MP, Edinburgh Central).

Mr Ronald Weston, under secretary, Board of Customs and Excise.

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Mr J. H. Crouch, director, public affairs, Vauxhall Motors.

Mr J. G. Dunn, director, Chichester Festival Theatre.

Mr A. G. Goring, chairman and managing director, Universal News

Services.

Mr M. G. Golding, for services to economic journalism and broadcasting.

Mr M. S. Goodfellow, flight operations executive, civil aircraft division, Hawker Siddeley Aerospace.

Mr R. W. Gurnell, technical director, Bylex factory, Bristow Excavator.

Mr R. E. Chapman, chairman, Albert Chapman and Co.

Mr J. S. Clark, managing director, London Car Telephones.

Mr A. P. Connolly, managing director, Inter-Trade.

Mr R. D. Dove, chief superintendent, Trinity House.

Mr E. D. Edwards, group environmental officer, Burnside Oil Trading.

THE ARTS

Television in 1986/Christopher Dunkley

A memorable year for the BBC

In 1987 Michael Gambon, one of the best actors in Britain, will appear in *A View From The Bridge* at the National Theatre. Several thousand people—possibly even tens of thousands—will attend. Good or bad, the production will have much written and spoken about it. Large companies will buy seats for the entertainment of foreign visitors. The fact that each seat costing many pounds, will have to be subsidised will not cause much worry, nor will the fact that the play is 30 years old, was written by an American, and has been performed many times before.

Members of the cultural establishment, whether on the Arts Council, in the political world, or anywhere else, will know about the production and will discuss it. It is good, tickets will be hard to get and a virtuous circle of scarcity and talk, talk and scarcity will give rise to the sort of celebrity status currently enjoyed by *Les Liaisons Dangereuses*.

At the end of 1986 Michael Gambon gave an astounding performance in *The Singing Detective*, an original six-part drama written for television by Dennis Potter. About eight million people watched each episode of this brilliantly original work, material of a sort which has not been equalled anywhere else in the world. The cost to each viewer was negligible; a few pennies at most. The cultural establishment ignored it, the political weeklies scarcely acknowledged its existence, and the organisation which had the guts, the vision, and the talent to produce it—the BBC of course—spent 1986 suffering a succession of attacks from the government and the Conservative Party.

By year's end, with the Prime Minister herself chairing the joint committee of the Home Office and Department of Trade to discuss the future of broadcasting, it seemed pretty clear that the Thatcherites would be too happy to see the BBC driven to the margins of the broadcasting business and reduced to the status of in-filters, merely stuffing the gaps between the profit-making programmes turned out by commercial companies.

Over the years we have grown used to the philistine attitudes of top-ranking politicians, whatever the flavour of their policies. You might have thought, however, that even if the Thatcher faction had no feelings for the arts and culture, their patriotism and hardened monetary policies would make them value British television very highly indeed. In the last eight years how many other British industries can claim to set standards acknowledged by other countries as the highest? The call for both technique and content to be expanding already and preparing for more rapid expansion, and to be providing a service to the public which is liked as much as that Britain spend, on average, 27 hours a week with it?

Of course, there was, once again, a lot of rubbishy material produced by the television industry in 1986, just as there was by the newspaper and book industries, but it is some indication of the virility of television that even when a year is as packed as 1986 was with newsworthy events—the appearance of the Peacock Report, Norman Tebbit accusing the BBC of “uncritical carriage of Siza’s Italy or Giscard’s France in *The Life And Loves*



Michael Gambon in "The Singing Detective"

as the adulterous couple at the centre of a web of Welsh provincialism; or at the other end of the year the single drama *Post Cards*, with marvellous ensemble acting from Denholm Elliott, Connie Booth, Emlyn Williams and Joan Greenwood as the inhabitants of an old people's home.

But there was also a heartening amount of drama falling outside the boundaries of naturalism—which until 1985 was *The Monocled Mutineer*, an over-stretched serial about a First World War mutiny. The BBC made one crucial mistake when they described it in a full-page national newspaper campaign as a “true-life story.” The most significant drama to come from TV in 1986 was Granada's *Emmett*, which did a splendid job of evoking the world of Edwardian music hall, and *Parades Postcard* from Thomas, though this post-war sage by John Mortimer never quite lived up to its promise.

The year's best comedy also

story of a German rural community, spanning 63 years from 1919 to 1982. Watching it was a unique experience, more powerful—and for me more important—than seeing *Nicholas Nickleby* in the theatre or reading any single book.

The drama which created the greatest furor, some of it inspired again by hostility towards the BBC, was *The Monocled Mutineer*, an over-stretched serial about a First World War mutiny. The BBC made one crucial mistake when they described it in a full-page national newspaper campaign as a “true-life story.” The most significant drama to come from TV in 1986 was Granada's *Emmett*, which did a splendid job of evoking the world of Edwardian music hall, and *Parades Postcard* from Thomas, though this post-war sage by John Mortimer never quite lived up to its promise.

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Crisis in Noddyland

HAPPY, they say, is the country without history; and Noddyland is even happier. It not only has no history and no geography, as your atlas will confirm, but no current affairs. Everyone, or nearly everyone, tends to behave as if sleep-walking, doing exactly the same as he did yesterday and the day before, and the day before that; with the result that there is no growth, no inflation, no strikes and indeed no economic charts and no newspapers to publish them in.

But as a member of the IMF, the OECD and the Group of Umpitteen, Noddyland does have a central bank, which publishes an unchanged bulletin every quarter, some official statisticians who give their tables some sex-appeal by publishing figures for other countries as well as Noddyland, and an active branch of Bull, Bear and Keyhole, the multi-national stockbrokers.

That was until a couple of years ago; but at the beginning of 1985 the price of Noddyland's imports, which consist mainly of raw commodities and goods from the less prosperous parts of the Far East, and satisfy exactly one fifth of total demand, fell by 20 per cent overnight. Of course, virtually nobody in Noddyland noticed, since the official statistics are hardly read outside the universities; industry went on making the same goods at the same prices (indeed, price lists were only reprinted when they got dog-eared, and reset when the type was getting worn).

However, 1985 changed all that, because the official statisticians had to circulate the numbers internationally, and because the alert young men at BB and K noticed that something was happening to profits. They started recommending Noddy equities to their clients in other countries. The stock market index, previously unchanged for years, suddenly rose almost vertically; it might have overshot badly had not an enterprising young statistician left his calculating machine to start the first Noddy newspaper, the *Financial Independent*.

Shareholders read the share prices, and they read the comments of the FI's bearded sage, who remarked that if Noddy stock prices were rising, the world must have gone mad. They sold. At the same time Noddy companies found that when they had paid their import bills they had much more cash left than usual. What with the foreign inflow and these unspent profits, the central bank found to its horror that the money supply, which had always been cited by the managing director of the IMF as a model of discipline, had exploded.

Much puzzlement

For the first time in Noddy history, the central bank published a gloomy bulletin; while this might be nothing but a statistical aberration, it appeared that monetary inflation had set in. As a warning, it raised interest rates for the first time in living memory. BB and K recommended its clients to buy Noddy bonds.

Things soon got worse; for about July the first official economic bulletin appeared, and it caused much puzzlement and alarm. Output, imports and exports were, it is true, unchanged as usual in volume terms; but because the imports were so much cheaper, there was suddenly a current account surplus equal to 4 per cent of GDP. Since this sudden appearance of actual net exports did not represent any real change, there was an ominous adjustment. Following the method which the Bundesbank's critics say is used in Germany, the Noddy statisticians applied a GDP deflator of 4 per cent.

Three things then happened. The Central Bank said its worst fears were confirmed; although prices had not yet moved, there was underlying inflation of 4 per cent. Interest rates were raised again.

Then the US Trade Secretary made a strong speech. The Noddy surplus, almost as big in relation to GDP as the US deficit, was clearly an unneighbourly act. He was ordering an anti-dumping investigation of Noddy exports, and meanwhile protested strongly at the rise in Noddy interest rates. Surplus countries should be expanding, not tightening up. The US could only be pacified with a revaluation of the Noddeian Won.

Headline news

Meanwhile the young man who had been imported by BB and K to write circulars for Noddeian investors pointed out that the income and output measures of GDP growth, which had previously agreed on a monotonous zero, were now diverging by 4 per cent. He had some nasty things to say about the Noddeian Statistical Office, and the market was gripped by uncertainty.

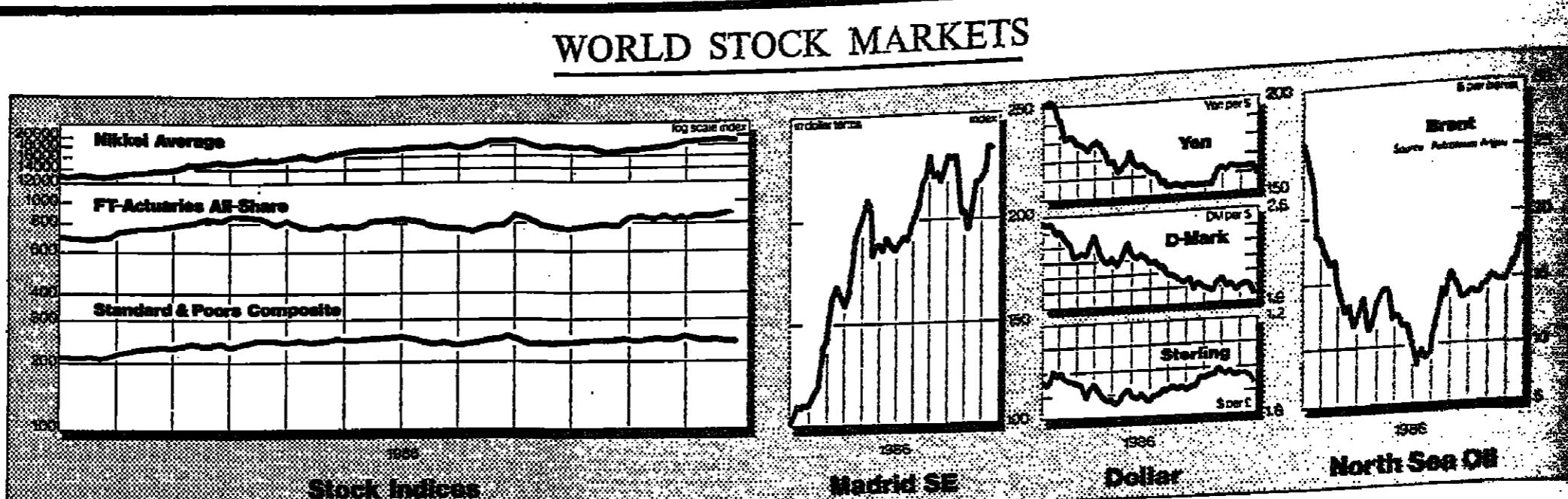
By 1986, as readers will remember, the Noddeian crisis was headline news all over the world, and the Noddeian business community finally woke up. Observing that profits had doubled, they cut prices a little and also raised wages for the first time anyone could remember.

At the same time, however, the authorities yielded to US pressure and the Won, long pegged to the Swiss Franc, was revalued by 10 per cent. So import prices fell again, the current account surplus grew still bigger, profits went on up, and money supply growth accelerated.

The Central Bank observed that though prices were now falling, the money supply was still a warning sign. The fact that the GDP deflator was now down to 2 per cent showed that its policies were right, but the battle was not yet won.

People were complaining restively that output was now falling, due to the competitive squeeze; but the authorities pointed out that the income measure of GDP was still rising, and that real incomes were sharply up. This was clearly unsustainable, since productivity was falling. People should be grateful for their undeserved good fortune, and leave the Bank to organise a tighter squeeze.

Noddy now features in the forecasts for 1987. The Noddy surplus problem is on the IMF agenda, and the Americans are as angry as ever. Home opinion has tended to rally to the support of the Governor of the Central Bank under this foreign attack; the people of Noddyland may be sleepy, but they are patriots. And unlike the young man who writes the BB and K circulars, who now says that the Noddy party is over, they are not unduly worried. After all, they never did anything in the first place. Will someone let them get back to sleep?



The bull runs on

By Alexander Nicoll

WITH Big Bang scandals in New York and London, and large privatisations in Britain, Japan and France, nobody could say that the world's stock markets lacked excitement in 1986. Most of them also proved very good investments.

The October reforms of the London Stock Exchange, dubbed Big Bang, swept away traditions and set the stage for a technologically advanced, liquid and international stock market. Deregulation is also under way in many other centres, notably Tokyo.

Insider trading scandals, involving in the US the disgrace of Wall Street arbitrageur Mr Ivan Boesky, and investigation by the UK Government of several takeover bids, have however heightened public suspicion of the financial world.

Nevertheless, the sales of British Gas, Nippon Telegraph and Telephone, and St Gobain have accelerated the global trend of privatisation and opened up stock markets to many new small shareholders.

None of this, however, has had any definable impact on the performance of stock markets. Investors will judge the year not by all these events, however significant, but by the bottom line. Was the entertainment value matched by satisfactory returns on equity investments?

The answer is that most markets rewarded investors — and especially those based in dollars — handsomely. The bull, already rampant for several years in an era of falling interest rates, lower inflation, growing economies and rising profits, has continued to run in 1986 even though it began to appear less sure-footed as the year progressed.

Overall, world stock markets — measured in dollar terms by the Morgan Stanley Capital International indices — rose 39 per cent in 1986, after gaining 37 per cent last year. European markets, which rose a stunning 73 per cent in 1985, climbed by more muted but still very healthy 34 per cent. Powered by a strong Tokyo market, the Europe and Far East index gained 61 per cent, an even sharper increase than the 53 per cent in 1985.

"We have not had the drama of 1985, but 1986 was a pretty exceptional year," says Mr David Roche of J. P. Morgan Investment Management in London, where the US fund management firm controls a \$10bn international portfolio.

Even where stock prices

had already made more than major new purchases abroad.

According to InterSec Research, a consultancy based in Stamford, a Connecticut, US pension funds had \$42bn invested abroad at the end of the third quarter of 1986.

Though this is a drop in the bucket by comparison with the \$1500bn to \$2000bn available to be invested by all US pension funds, it is still a huge increase on the \$27bn at the beginning of the year and the \$15bn at the end of 1984.

Most of the 1986 gain, however, will have been caused by the rising value of previous investments.

Underlying the fundamentally buoyant state of world stock markets has been an economic climate favourable to financial instruments backed by a political environment, particularly in the US, the UK, West Germany, and increasingly France, seen as supportive of business.

The steady drop in inflation, running parallel with falling

interest rates, has renewed confidence in financial assets such as stocks and bonds and reduced the lure of investments such as commodities and property, attractive in inflationary times.

This background has combined with a period of substantial but not heady economic growth, aided by lower oil prices, to give large boosts to corporate profits around the world. In 1986, domestic rather than export-oriented stocks were strongest in the markets of most industrialised nations because the dollar's fall made exports from non-dollar countries less competitive.

At the same time, investors have been highly liquid. Since investment of corporate profits in new capital goods — fuelling potential future economic growth — has been modest, the pool of liquidity has been growing, with investment in stocks producing yet more money to be ploughed back into stock markets.

The top performer for 1986 among the world's major markets was Spain, where the index

rose an astonishing 103 per cent in peseta terms and 133 per cent in dollar terms. Second was Italy, with increases of 56 and 90 per cent respectively.

Japan, with 50 and 87 per cent, and France, with 52 and 76 per cent, were not far behind and the Australian, Hong Kong and Singapore markets were also very strong.

Returns from these markets

make the US and British performance appear patchy, but gains of 18 per cent on Wall Street and 21 per cent in London are hardly to be sneered at. Denmark and Norway, by contrast, disappointed investors.

Japan, now easily the second largest market in the world and potentially challenging the US as the largest, remains a powerful lesson to international investors that they cannot judge all markets by the same yardsticks. Price/earnings multiples — the ratio of a company's share price to its earnings per share — typically exceed 50 in Japan, levels which seem extraordinarily high by comparison with European multiples

Institutional investors have tended to "underweight" Japanese stocks in their portfolios — keep a lower proportion of Japanese stocks in their portfolios than Japan's weighting in the Morgan Stanley Capital International index — and the market's rise this year has exacerbated the phenomenon. They face a dilemma between buying into a market they may feel is difficult and overbought or not doing so and thereby risking underperforming the index.

The London market has also been awkward. The early part of 1986 saw sharp gains as investors concluded that the benefits of falling oil prices for economic growth outweighed the effects of dropping North Sea revenues. But worries about the approaching election, the shakily pound, rising yields on UK government bonds, and fairly heavy issuance of new shares all combined to produce an uncertain climate in the second half of the year. Mr Nick Knight of stockbroker James Capel says London has been a "traders' market". This has produced heavy volume, a boom for the securities firms trying to make an impact in the newly-competitive exchange.

Even after the past two years of heady gains for world stock markets, forecasts of further impressive improvements in corporate profits in many European countries argue strongly for continuing buoyancy in share prices. But the picture is beginning to be more clouded.

Rising oil prices pose a new threat, particularly after the recent agreement on curbing production. The outlook for economic growth in the US and other industrialised countries is uncertain, and there are doubts about whether interest rates have much further to fall. For dollar-based investors, windfall currency gains could be reduced next year with only a modest further decline expected for the US currency. And since the dollar's fall has yet to make a big dent in the huge US trade deficit, there is a mounting tide of protectionism in the US which could yet severely affect the prospects for many other economies.

Caution is increasingly demanded of international investors. The cross-border investment flows which have characterised the past two years are likely to continue the process of globalisation of stock markets. But the biggest gains, at least for dollar-based investors, could turn out to have been made by those who, in years or even before, got there first.

THE NIFTY FIFTY MAKES A COMEBACK

THE fact that New York stockbrokers did less business the whole day after Christmas than in one minute the previous Friday is no reflection on their ability to bounce back from celebrating record brokerage profits.

It is a comment on developments in US stock markets

— measured in dollar terms by the Morgan Stanley Capital International indices — rose 39 per cent in 1986, after gaining 37 per cent last year. European markets, which rose a stunning 73 per cent in 1985, climbed by more muted but still very healthy 34 per cent. Powered by a strong Tokyo market, the Europe and Far East index gained 61 per cent, an even sharper increase than the 53 per cent in 1985.

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Irish unite to save island

Irish politicians, who could be fighting a general election as soon as February, have found a rare issue to unite them over the holiday — the threatened sale of a cherished piece of national heritage.

Taylor-Collins, owners of 68 per cent of Great Blasket Island, off the Dingle peninsula in south-west Ireland, is planning to sell its holding in the United States at an asking price of \$1m. He acquired it 20 years ago for \$125,000. His California-based property agent has told Irish newspapers that an end-of-January deadline has been set for the sale.

This news, accompanied by a suggestion that Great Blasket could become a holiday camp for Irish-American children,

prompted Dick Spring, Labour leader and deputy Prime Minister in the coalition with Dr Garrett Fitzgerald's Fine Gael party, to call for all-party agreement to designate the island a national heritage area. This would prevent the island, which is three miles long by a half-mile wide, being sold without first being offered to the Government.

At which point howls of outrage were heard from disappointed applicants within the ranks of the EEC civil service. There were claims that EEC rules had been broken because unsuccessful internal applicants had not been informed that they had failed before the job was advertised to the outside world.

Threatened with legal action by the militant Euro-servants, the commission backed down and decided before Christmas to re-advertise the job. The new advertisements have appeared this week, and the closing date has been put back until mid-January.

Drew is still expected to be appointed — that is if his patience does not run out.

The Great Blasket, now depopulated, occupies a special place in Gaelic folklore. Three books about life on the island are regarded as important works in Gaelic literature. They are *Peig*, by Peig Sayers, *Twenty Years A Growing*, by Maurice O'Sullivan; and *The Island Man*, by Thomas O'Conor.

The last was translated by the English Celtic expert, Robbin Flower, who also wrote *Western*

Men and Matters

Island, about the history of the Great Blasket.

The Blaskets were the scene in 1588 of the wreck of two Armada ships, the Santa Maria de la Rosa and the San Juan de Raguana.

Those instruments are breeding a new type of player who trades stocks as commodities.

More than four years into the bull market, domestic and foreign money continues to pour in, partly because after

investment in the US, the UK, West Germany, and increasingly France, seen as supportive of business.

The effects have been widespread, bringing surging share prices, unprecedented Wall Street profits and record volumes of underwritings and takeovers.

New share issues have

the papers produced there leave the plant, can solve the dilemma.

Image maker

One of the people most closely associated with the building of BMW's enviable image in Britain is to take early retirement at the end of this year. Ray Playfoot, who has been information and public affairs manager, started his association with the West German luxury car company in 1986 when it first began exporting to Britain.

A former Fleet Street journalist, Playfoot started in motor industry public relations with Singer Motors, when it was an independent business, before it was taken over by the Rootes Group.

He then helped importers like Renault and Al

No homilies, please

YOU ASKED me to make recommendations about meetings to be held which you have set up to improve relationships between industry and the City.

I have to say that the chances of the task force producing anything but a series of pompous generalities are not high. With 26 members — all with diverse and strongly held views — any consensus statement is likely to be bland. I have taken soundings from some members and find that many are already entrenched in their opinions, depending on whether they come from industry or the City.

In addition, the inquiry's terms of reference are too broad. They spread over half a side of paper, with no specific scope for such trifling.

This is a pity because there are serious issues to be addressed. They are:

• "Short termism." Relationships between companies and their banks and shareholders are becoming more transactional and less permanent. Finance is available on more competitive terms than in the past. But the banking sector itself is much more distant from a company which does not have understanding shareholders and a committed bank.

• Closely related to this is the debate about takeovers. Are they the best way of transferring power from inefficient managers? Or do they force companies to place too much emphasis on short-term gains for fear that long-term investments will not be reflected in their share price, making them vulnerable to an unwanted bid?

• The brain drain. There is a

widely held view that the City is attracting an undue share of national resources, especially in terms of brainpower. Industry cannot afford to compete when it comes to hiring the best talent.

All these issues are at least partly cyclical. Attitudes to them will change as the economy improves.

• The question of BTR's bid for Pilkington, which is being presented as a test of investors' attitudes — will be a good indication of mood. And a decent bear market would make bidders and fund managers much less trigger-happy, as well as slicing away much of the City's fat.

But the task force will need to decide whether more lasting changes are in the links between industry and the City. I would urge you to concentrate your mind on what needs to be done by industry.

Homilies addressed to the City will be ignored. Moreover, the ultimate power in these matters lies elsewhere. Merchant banks do not have the

final authority to initiate takeovers. Trustees of pension funds are not accountable to City interests. Only the companies which pay sometimes outrageous fees for the services of financial intermediaries can really influence their behaviour — and their salaries.

Thus, at the risk of seeming impertinent, I would suggest that Matthew Brown, the brewer which your company (Scottish and Newcastle) has been threatening to take over for some time, sees you as the enemy — not your merchant bank.

Similarly, it could be counterproductive to look for Government intervention. David Walker of the Bank of England, whose views on this subject may not be given the attention they deserve, made a shrewd comment on this point at our CBI conference in November, when he warned that:

"An environment in which constraints were applied to the investment decisions of institutions would probably also be one in which the freedom of boards to determine and implement their own strategies was constrained."

Some of our members would like merger policy changed so

Attitudes to big takeovers may already be changing

that a bidder would have to show that positive benefits would arise from the merger. But who would be the final arbiter in such intangible matters? Only the Government and its judgments would be as unpredictable as an English summer.

Another would be to undertake comparative research on the relationships between companies and their proprietors in other countries. This is a relevant comparison in Japan and West Germany, successful economies in which takeovers are rare?

In a similar vein, it would be worth considering whether new investors in a company should be required to wait for, say, three months before being allowed to vote as shareholders. This would be a more refined way of limiting the destabilising influence of arbitrageurs in a bid battle than the introduction of a heavy tax on short term capital gains.

Some of your final recommendations can be drafted already. For instance, there are obvious points to be made about the relationship with the City which will not magically solve the problems of British industry; only you and your fellow industrialists can do that.

UK civil aircraft

From Mr D. Lowe

Sir — Admiral Sir Raymond Lygo's statements to the Industrial Society (reported on December 17) will cause considerable concern. His remarks seem most inappropriate while British Aerospace is attempting to obtain £750m for civil aircraft division from the tax payers of this "grubby little island" on the coast of Europe.

The admiral recognises that "we are engaged in a war of survival." For decades a major portion of the civil aircraft industry survived well when sensible airframes were matched to British engines. The results were 438 Vickers Viscounts, 378 Avro/HS/BAe 748s, the initial 358 DH/HS/BAe 125s and 230 BAC/BAe One-Elevens.

Sir Raymond's solutions will not cure the illness diagnosed by Sir James Goldsmith as "The European disease" created "a triangular alliance of big unions, big government and big management" which has destroyed European industry and creativity. "A more serious form is 'civil aviation aids' having a lengthy incubation period and being transmitted by injections. Human resources are attracted by this cash rather than resolving the aircraft market needs."

Previously British airframe and engine makers were civil collaborators but unclenched cash injections transformed them into antagonists. Today no new British civil aircraft has Rolls-Royce engines, nor do they fly under the British wings of European Airbuses. The British Aerospace civil division reports losses while other manufacturers report profits using Rolls-Royce engines.

In 1983 British Aerospace proposed One-Eleven re-engining with Rolls-Royce Tay engines to produce an aircraft that flies higher, faster and farther than Fokker's F100. The antibodies in the system however killed the engine test plant. Yet it was evident in 1984 that US Air, a major One-Eleven operator needed 20+ rugged, durable, twin jets and would have bought BAC One-Elevens with Tay engines, had they been available. Instead, in 1985 it ordered 20 Fokker F100s with 20 more options.

The One-Eleven's VIP potential remains largely unexploited. There is, within the design, a 4,000 nimble executive jet. In addition, its configuration is

Letters to the Editor

similar to the DCS-MD80 which McDonnell Douglas, General Electric and Pratt & Whitney consider ideal for propfan technology.

Sir Raymond fails to mention that the island also suffers from noise pollution around airports. One-Elevens constitute 22 per cent of our airline fleet. Tay re-engining would result in major noise reduction and airlines would benefit from improved performance and reduced fuel consumption — important when crude oil has doubled in price in 10 months.

In Sir Raymond's own words: "We are in danger of becoming a people with nothing to demonstrate except decay." He should recall that many aviation inventions are considerably more creative than have been associated on this "grubby little island." What civil aviation needs is evolution, creativity and entrepreneurial skills. The major problem is getting big management, big government and big unions to do anything about incorporating them.

Derek Lowe,
Executive Jet Sales,
70 High Street,
Newport Pagnell, Bucks.

Mountainous but useful

From Professor G. Fodor.

Sir — On the same day that you published an interesting article on Europe's food mountain (December 6), Italian newspapers reported that a major Swiss food company has stopped buying milk in Lombardy because it contained traces of dangerous pesticides as well as high radiation levels. Apparently the milk is dangerous for adults; what it certain is that its quality leaves much to be desired. On December 8 you reported that the Chernobyl disaster led to an unexpected increase in Europe's stocks of butter and milk powder, as consumers stopped buying milk because of alarm at the high levels of radioactivity present at the time. It is likely that this will happen now once more in some parts of Italy.

Both the European Commission and farmers' interests seem to have become politically blind and seem not to have realised that two problems put intelligently together may help to solve each other.

In Italy, at the time of the Chernobyl disaster, mothers had to beg friends for old dried milk in order to feed their children; although milk consumption declined dramatically,

a reactor operator (December 16) does not have to keep its nuclear power station "flying" i.e. operating, if it is in

and long term development spending with a high stock market rating: look at Glaxo, for example. But for this to happen, investors need to be able to make a worthwhile judgment about the value and risks of such investment.

Mr Walker's idea about an innovation statement make sense. This would indicate the level of overall spending, whether revenue or capital, marketing or research and development, geared to new products or services that are scheduled to reach the market in, say, one, three and five years' time.

Disclosure could also be a helpful way of checking the cost of financial services. Few businessmen have much experience of evaluating the services provided by corporate advisers, underwriters or fund managers. If they could see what others paid, they might be less willing to stump up.

On another point, companies have a different interest in the behaviour of their pension fund trustees. If the fund takes excessive risks of a kind which do not square with its own particular set of obligations, then the company will be liable for top-up payments. So directors have a clear right to discuss risk strategies with trustees and to encourage them from making judgments purely on the basis of short-term performance.

Some research projects should be undertaken by the task force. One would be to collect and make accessible the good academic work which has been done on takeovers (showing that industrialists frequently over-estimate their value) and on the working of the capital market (which are a lot more efficient than is often recognised).

Another would be to undertake comparative research on the relationships between companies and their proprietors in other countries. This is a relevant comparison in Japan and West Germany, successful economies in which takeovers are rare?

In a similar vein, it would be worth considering whether new investors in a company should be required to wait for, say, three months before being allowed to vote as shareholders. This would be a more refined way of limiting the destabilising influence of arbitrageurs in a bid battle than the introduction of a heavy tax on short term capital gains.

Some of your final recommendations can be drafted already. For instance, there are obvious points to be made about the relationship with the City which will not magically solve the problems of British industry; only you and your fellow industrialists can do that.

such a condition that it needs to "land." It can be landed at any time into a safe state by fully automatic systems based on gravity, a most reliable force. Because all power stations are joined together on the grid — he does not fly alone and if he has to "land" other stations take on his share of the generation load.

Except in a case of national emergency he is under no pressure to keep going at all costs or fly by the seat of his pants.

The power station also carries its own ground crew, service engineers, fire station, etc, etc, with it at all times. It does not need an aeroplane, need to go looking for services.

There is a need for continuing training of all staff but I feel the aeroplane/pilot/nuclear power station operator juxtaposition is not a very logical choice by your correspondent.

Bob Ingham,
29 Woodlands Crescent,
High Legh,
Knutsford, Cheshire

Insider dealing

From Mr D. Barnes

Sir — Professor Myddleton asks (December 29) how honest investors are harmed by insiders and subsequently seeks to prove they are not, arguing that as an honest investor selling shares in ignorance of a bid he is not harmed by the insider who buys some commodities.

I am not willing to pay high food prices to enrich farmers or owners of storage facilities, but I am willing to pay them in order to have access to safe food.

A reasonable solution would be to set very stringent standards for milk across the Community, which would be monitored by a group of inspectors independent of national authorities. If in any region these standards are not met, milk would be withdrawn from the market and destroyed. It would be replaced by fresh milk if available; if not, with milk produced from the existing stocks of dry milk.

We would then have an agricultural policy in favour of the health of consumers and not one which seems to care only for small pressure groups. These pressure groups would still get their money but consumers would be much more favourably inclined towards them.

(Professor) G. Fodor,
Società di Economia e Commercio,
Via Giardini 454,
Modena, Italy.

Buying a reactor

From Mr J. Paton.

Sir — Mr P. Ellerton (December 23) goes to great lengths to buy a caviar in Heathrow. The route his caviar is certainly possible, but it would attract the attention, in various degrees, of airline staff, HM Immigration, HM Customs, Special Branch and BAA security.

The aircraft captain, risking the loss of his air traffic control departure slot, would probably never speak to him again. Products sold at Caviar House are duty-paid. If they were duty-free HM Customs would take an even closer interest.

John G. Paton,
35 Scrubs Crescent,
Wokingham, Berks.



from Richard Lambert for David

Nickson, on industry's relations

with the City; from Christopher

Dunkley (right) for Alasdair

Milne, BBC director-general



Soap and glory

IT LOOKS as though 1987 will be "The Year of Europe." Again. It also seems pretty clear that there will not be any major increases in pan-European satellite activity. Again. However, our chums in the Continental public service outlets are even more frantic than they were when you spoke to them last year about the cancer threat from Rupert and the Australian mafia on one side and our American friends on the other. (Incidentally, your musings about the Irish rearing transponder space on their satellite to the Yanks and flooding us and the Europeans with 24-hour "Dallas" was, I take it, a Gleamorangle speculation and not a concrete fact supplied by the BBC, take, checking their attendance at Westminster, counting their weekend away from their constituency, and so on, with a view to presenting it all on "Newnight."

Sports

You were joking, I hope, when you suggested we might be doing too much snooker. There is not much as to much snooker. I realise Graeme told you that he might just as well retire to Tuscany for the duration of the World Championship and leave David Milne to run BBC2, but you must not forget that the April snooker marathon is still the only thing we can rely on apart from Wimbledon and Christmas to take us above a 20 per cent share in the BBC's audience.

Michael has done wonders creating this popular illusion that the BBC now dominates the ratings, but you and I and the rest of the industry know that that impression depends entirely upon MG's brilliant trick of adding the "EastEnders" repeat to give the appearance of beating Coronation Street every week.

1 — The licence fee is obviously staying where it is but broadcasting inflation is still running ahead of the national average. We will have to find more money somewhere.

2 — Although Peter's potty figure of 40 per cent independent programmes on our channels has been abandoned, the figure of 23 per cent is still being pursued and obviously one day we shall have to accommodate more independent programmes.

3 — What with Yorkshire's all-night boogy-woogy, and Isaac on about to start on Channel 4 on the air till 3.00 am we will eventually have to extend our late schedules. Why not put the three together: tell the AIP that we can't provide facilities or finance but if they care to find sponsors we will find the space for their programmes. That way we will fill our late-night schedules for nothing and we distance ourselves from sponsorship difficulties: we're simply fulfilling a government requirement. When you meet the AIP you'll have to wrap this up a bit, of course.

On another small sponsorship matter with regard to playing such a central role in the AIDS campaign we must be prepared for Durex to try it on again with that ghastly racing car.

P.S. — Please try not to call that woman vice-president of World Vision "boy."

Friday: Nigel Lawson and Michael Cundress.

NOTICE OF REDEMPTION

Chrysler Overseas Capital Corporation

and

Chrysler Corporation and Chrysler Motors Corporation, Guarantors

5% Guaranteed Convertible Sinking Fund Debentures due 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture Dated as of February 1, 1968 as supplemented by Supplemental Indenture dated as of May 30, 1986 and November 28, 1986 respectively, among Chrysler Corporation (formerly Chrysler Holding Corporation), Chrysler Overseas Capital Corporation, Chrysler Motors Corporation (formerly Chrysler Corporation) and J. Henry Schroder Bank & Trust Company, as Successor Trustee \$2,289,000 in aggregate principal amount of the above captioned Debentures will be redeemed through operation of the Sinking Fund on February 1, 1987 (the Redemption Date) at 100% of the principal amount thereof (the Redemption Price) together with accrued interest to said Redemption Date.

The serial numbers of the Debentures to be redeemed are set forth below in groups from one number to another number inclusive.

M-5 through 2	M-135 through 150	M-502 through 5035	M-5387 through 5392	M-5497 through 54990	M-5651 through 56541
17 through 25	1638 through 1640	5058 through 50591	5297 through 52945	55041 through 55057	56636 through 56656
26 through 42	1641 through 1646	5059 through 50709	5298 through 52987	55101 through 55111	56667 through 56687
56 through 61	1681 through 1686	5060 through 50709	5299 through 53009	55112 through 55128	56688 through 56708
149 through 155	2000 through 2027	5071 through 50725	53009 through 53098	55204 through 55220	56787 through 56796
156 through 161	2153 through 2159	5072 through 50735	53117 through 53130	55228 through 55240	56811 through 56829
181 through 183	2406 through 2615	50792 through 50812	53133 through 53143	55271 through 55281	56824 through 57003
204 through 213	3060 through 3071	50824 through 50841	53143 through 53153	55282 through 55292	56825 through 57145
255 through 262	3358 through 3369	50834 through 50854	53153 through 53163	55293 through 55303	56826 through 57155
301 through 304	3773 through 3782	50844 through 50852	53173 through 53190	55304 through 55325	56827 through

INTERNATIONAL COMPANIES and FINANCE

NOTICE OF REDEMPTION

Kaiser Aluminum & Chemical International Company

5% Subordinated Guaranteed Sinking Fund Debentures Due 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 1, 1968 and the Debentures of the above-described issue, there has been drawn by lot for redemption on February 1, 1987 at 100% of the principal amount thereof through operation of the Sinking Fund, \$1,500,000 principal amount of said Debentures bearing the prefix M and the following numbers:

5 1845 3405 5306 6912 8690 10209 12112 14045 16345 18699 20826 22312 25792 2745 28774
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Financial Times Wednesday December 31 1986

Management buy-in lacks support at Simon Engineering

By CLAY HARRIS

MR PHILIP Ling's management "buy-in" effort at Simon Engineering has failed so far to win the support of the company's shareholders.

For every 1,800 Simon ordinary shares, only one had been committed to the £15m offer by the Simon clearing house on Monday. In addition to that 0.06 per cent, Valmedale, the company set up specifically for the bid, and parties acting in concert over or control a total of 0.98 per cent of Simon.

Schroders, advising Valmedale, attributed the low level of acceptance to a combination of Christmas holidays, uncertainty about a bid, pressure by the Office of Fair Trading and hesitation until Simon produces a profit forecast.

That forecast is due by Friday, but could come later if Mr Paul Channon, the Secretary of State for Trade and Industry, does not give his decision on the bid this week. The OFT

valued Simon at 305p yesterday.

Siebe paying £19m for another US company

By CLAY HARRIS

Siebe, the acquisitive controls and engineering group, is to pay \$27.5m (£15m) for W. H. Salsbury's, a Chicago-based maker of high voltage electrical safety equipment.

The cash purchase, Siebe's third US deal in three months, was rushed through before the end of the year to allow the family owners to take advantage of more favourable tax treatment.

Salsbury's products include gloves, insulation blankets and insulation for tools. It reported pretax profits of \$3.6m in sales of \$18m in the year to June 30 1986.

Mr Barrie Stephens, Siebe's chief executive, said last night that Salsbury's assets were likely to exceed the purchase price. There was \$1m in cash

available for the new company's dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's financials.

BOARD MEETINGS

The following companies have notified dates or board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's financials.

U.S.\$40,000,000 SERIES 19

TELEFONOS DE MEXICO, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes Issued in Series

under a

U.S.\$375,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated 5th May, 1982, carry an Interest Rate of 6.3% per annum. The Maturity Date of the above Series of Notes will be 30th June, 1987.

31st December, 1986

Samuel Montagu & Co. Limited

Issue Agent

U.S.\$125,000,000—SERIES 20



CELANESE MEXICANA, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes issued in Series

under a

U.S.\$125,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated October 20, 1981, will carry an Interest Rate of 7% per annum. The Maturity Date of the above Series of Notes will be June 30, 1987.

December 31, 1986, London
By: Citibank, N.A. (CSSI Dept), Issue Agent

CITIBANK

£75,000,000
Yorkshire International Finance B.V.
Guaranteed Floating Rate Notes due 1994

Guaranteed on an unsubordinated basis by



Yorkshire Bank PLC

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 29 December 1986 to 30 March 1987 the Notes will carry an interest rate of 11.4% per annum with a coupon amount of £143.36 per £1,000 Note.

County NatWest Capital Markets Limited
Agent Bank

IT BEGAN with the feverish excitement produced by a wave of "mega-bids." It ended sourly, with a wave of City scandals stemming from a large measure from the takeover boom.

1986 will go down as the most remarkable year for takeover activity in Britain since the last great merger wave in the late 1960s and early 1970s. Acquisitions in the first nine months of the year were worth some £1bn, against £6bn in the same period of 1985. The full year tally is set to top the previous record year of 1985, which produced deals worth some £1.5bn when adjusted for subsequent inflation.

It was also remarkable in terms of the size of the target companies and the drama and bitterness of the battles which raged around them. In the case of the three-cornered takeover battle for Distillers, the Scottish drinks group, the bidders' losses lie on the books of the Department of Trade investigation into the affairs of Guinness, which emerged as victor.

And it was remarkable for some major changes in companies and in the dynamics of the rules governing bid battles, and in the dramatic personnel involved. The year witnessed the arrival in London of a host of Antipodean predator companies, and a considerable bolstering of the position of American banks seeking to win British corporate finance clients.

In the year of Big Bang—the deregulation of the London financial markets—it is perhaps not surprising that particular drama has surrounded the Take-over Panel and its role.

For months before Big Bang, Cassandra had been confidently predicting that deregulation must lead to the imposition of a statutory framework governing take-over bids and the death of the self-regulatory Panel. They pointed to an increasing tendency by protagonists to take to the courts and argued that the Panel was



Mr John Walker-Howarth of The Takeover Panel

insufficiently tough. The Cassandra may still be proved correct, but the Panel appears at the very least to have won a respite as events during the past 12 months.

It has made some stern, and highly controversial, rulings which have helped bolster its authority. Last spring, at the height of the mega-bid boom, it imposed a ban on most forms of takeover advertising, amid howls of outrage from the advertising agencies and newspapers, for which this had become a very lucrative source of income.

In the autumn, it delivered its most stinging rebuke for a long time to merchant bank Hill Samuel, which was advisor to AE, the engineering company, in its defence against a bid by Turner and Newall. Hill Samuel had failed to disclose indemnity agreements covering the purchase of blocks of AE shares which helped thwart Turner's bid.

The Panel allowed Turner to bid again and it went on to

victory, despite the intervention of Mr Robert Maxwell as a white knight.

And the Panel's legal position was clarified in an important judgment by the Appeal Court in early December following the first direct legal challenge to a Panel judgment. Significantly this came from an American securities house, Prudential, which was attempting to thwart a bid for McCorquodale from fellow printer Norton Opax.

The court ruled that the Panel's decisions were subject to judicial review. The Panel had argued against this, but its defeat could, somewhat paradoxically, bolster its position. The judges ruled that the court could only intervene in limited circumstances, and could only make declaratory orders in retrospect, enabling the Panel to avoid a repetition of an error. A Panel decision should only be quashed if it breached the rules of natural justice or fairness.

As for new takeover tactics, several of the more important ones arose in the bids for Distillers, where Guinness's agreed offer defeated a hostile one from Argyl Group, and for Imperial Group, where Hanson Trust's hostile offer saw off a friendly merger from United Biscuits.

In each bid Morgan Grenfell, the merchant bank, acting for both United Biscuits and Guinness, bought shares heavily in the target company on behalf of its clients, raising issues of financial prudence, since its declared net worth was well below the cost of the purchases.

This prompted the Bank of England to impose new rulings limiting a bank's exposure to any one company.

In the case of United Biscuits, the Stock Exchange stepped in to force companies to consult shareholders before indemnifying a bid against share purchases involving more than 25 per cent of the com-

Martin Dickson looks at the trends in UK takeovers during 1986

A year of mega-bids and City scandals

TOP TAKEOVER BIDS OF 1986

Bidder	Target	Cost	Status
Hanson Trust	Imperial Group	£2.6bn	Successful
United Biscuits	Imperial Group	£2.6bn	Agreed but failed
Guinness	Distillers	£2.5bn	Agreed
Argyl Group	Distillers	£2.1bn*	Failed
Unilever	Cheshire Ponds (US)	£2.1bn*	Agreed
Dixons	Woolworth Holdings	£2.1bn	Failed
Elders DLX	Courage (from Hanson Trust)	£1.4bn	Agreed
Lloyd's Bank	Standard Chartered Bk	£1.3bn	In progress
BTR	Philips	£750m	Referred to Monopolies Commission
Gulf Resources	Imperial Continental Gas	£750m	Blocked by B
Rank Organisation	Granada	£750m	Agreed
Ventures Viyella	Costa Patis	£500m	Agreed
Des Corporation	Fine Fare/Shoppers Paradise (from Assoc. Brit. Foods)	£500m	Agreed
British & Commonwealth	Exco	£475m	Agreed
Hanson Trust	SCM (US)	£450m*	Successful
Prudential	Jackson National Life (US)	£425m	Agreed
Allied-Lyons	Majority stake in Hanson Walker drinks business (Canada)	£400m*	Agreed
P & O	Stock Corporation	£400m*	Agreed
ICI	Gulf Oil (US), from Hanson Trust	£350m*	Agreed

* Approximate sterling figure only (US dollar price in brackets).

"shell" businesses with new managements claiming particular expertise.

Demerger Corporation, backed by the small corporate finance house Eincorp, Earl, launched an unsuccessful bid for Exel, the London-based business, with the aim of carving it up. Demerger Two is making a similar £30m bid for London and Northern, the construction, energy and healthcare business.

A new twist to the growing phenomenon of management buy-ins came towards the year end when Mr Philip Ling, currently managing director of Bladen, the engineering group, launched a bid for Simon Engineering. He heads a new company, Valmedale, which has assembled institutional backing to make a £175m partial offer. Valmedale would initially not exercise any votes in Simon, but it would take a 38 per cent holding if it could boost the share price by 80 per cent.

Yet amid all this sophistication, the year produced a marked cooling of enthusiasm for corporate takeovers, noticeable in the space of a few days, a succession of bids ended in failure. They included Dixons' £1.5bn offer for Woolworth Holdings, Lloyd's Bank's £1.5bn offer for Standard Chartered (blocked by the late intervention of a group of international stakeholders) and P&O Holdings.

This month Sir Gordon Borrie, director general of Fair Trading, went so far as to fly a kite questioning whether the genus should not be on the pre-draft to show a takeover would produce positive benefits.

Against this background, the present bid by BTR for Pilkington Brothers, which pits a highly successful diversified conglomerate against a world glass industry leader with a patchy profits record, could well prove a vital test of shareholder sentiment when it reaches a denouement in the new year.

Fothergill sees recovery

Fothergill & Harvey, the Lancashire-based advanced and electrical insulation materials group which is fighting an unwanted £28.2m bid from Courtaulds, yesterday forecast a sharp second-half recovery taking pre-tax profits to £2.7m in 1986.

For the first six months, Fothergill reported a 21 per cent profit fall to £1.1m, largely due to a deficit in its advanced materials division and, in particular, loss of business from offshore oil companies.

Commenting on the profits announcement, Courtaulds said it contained nothing unexpected, and that the board had said nothing about its prospects for 1987. Fothergill and Harvey continue to show lack of appreciation of the significant financial resources and long-term investment horizon, added Courtaulds.

Yesterday, the profits news added a further p2 to the Fothergill share price at 25p. The cash offer, pitched at 25.5p a share, is now off by 10p and Courtaulds' stake in Fothergill beyond 0.8 per cent.

A spokeswoman for Mr Maxwell confirmed that Pergamon Media Trust was a new company, said she believed it was not UK-based.

Mr Maxwell originally bought into Exel during an unsuccessful takeover bid by Demerger earlier this year. Because he accepted the Demerger offer, he is barred under the Takeover Code from mounting a bid for Exel until the end of April 1987.

According to Mr Peter Conway, chief executive at Fothergill, Harvey, the company's financial side was now back in the black and the fourth quarter alone contributed around £1m to profits.

"While this quarter is traditionally one of the best in the year," comments the company, "this is the most encouraging

Maxwell transfers his Exel holding

By CLAY HARRIS

Mr Robert Maxwell has transferred his holding in Exel, the business and sports information group, to a new company in which he says he has no beneficial interest.

Exel was told that Pergamon Media Trust had a 24.7 per cent of its shares, and that the Maxwell Charitable Trust had an indirect interest in those shares.

A spokeswoman for Mr Maxwell confirmed that Pergamon Media Trust was a new company, said she believed it was not UK-based.

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"While this quarter is traditionally one of the best in the year," comments the company, "this is the most encouraging

Hillsdown in £8.5m acquisition

Hillsdown Holdings, the acquisitive foods and furniture group, announced yesterday that it is buying a Scottish animal by-products processor, Forrest Hodgkinson Holdings, for £8.5m. The purchase price will be paid in a mixture of cash and shares.

Forrest, which was founded in 1865, already has strong links with Hillsdown. Hillsdown, through abbatoirs owned by its FMC subsidiary, supplies around 13 per cent of Forrest's tonnage. On the output side,

Hillsdown's animal feeds subsidiaries pins its poultry companies take around £1m-worth of Forrest's £8.5m annual sales.

Hillsdown expects to see increased direct supply from Forrest to its various subsidiaries and maintains that the company will benefit from greater volume and continuity of cash supplies.

In the year to June, Forrest made pre-tax profits of £860,000 and its net asset value was £7.5m. Payment will consist of £2m

in cash plus the issue of 3.07m Hillsdown shares—which at yesterday's price of 21.1p, down 5p, gives a total purchase price of £8.5m.

PKBank PK\$650,000,000 Floating Rate Notes due 1991

For the six months, 30th December, 1986, to 30th June, 1987 the interest rate has been fixed at 1.375% per annum. Interest payable on 30th June, 1987 will be US\$69.51 per note of US\$10,000 denomination.

PKBank, London, Agent Bank

The Republic of Italy U.S.\$500,000,000 Floating Rate Notes due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 31 December, 1986, to 30 January, 1987, the Notes will carry an interest rate of 7 1/4% per annum.

MANAGEMENT

A GOOD calendar, it seems, is one you can't pin down. The best test, according to one FT colleague, is to leave it on the desk and see how long it takes to walk. The record is a matter of minutes. The calendar, not surprisingly, was from Pirelli, the Italian tyre manufacturer, whose self-conscious visions of beautiful girls are now collectors' items, setting a standard by which others are still measured.

Another company, Unipart, the spare parts and accessories division of Austin Rover Group, reports that 50 of its racy "streetwise" calendars, shot this year by David Bailey, went missing before they left the local post office.

Business calendars are promotional tools, corporate forget-me-nots that act throughout the year to remind favoured clients, customers and contacts of the company's business. As such, they vary in mood enormously, from the stylish and sassy, to the dire and humdrum, as a trot round some of the leading European companies confirms.

The most successful calendar, I am reliably informed, is one of the fleshly "fashion" Pirelli. Unipart and Lambe Navy Rum lead the field and certainly there is no shortage in this office of men queuing up to acquire the samples sent in.

Pirelli blazed the trail more than 10 years ago, with its lovingly photographed shots of undressed women which shifted the tacky garage mechanic product into classy collector's item. Calendar art had found a champion. Editorial art had found a champion.

The public then began to clamour for what Unipart customers were privy to. Within some 2,000 calendars were left over one year, the company offered them for sale and in two weeks they were sold out. And that was in February. The lesson learned, Unipart allocated 5,000 the following year for public consumption and these "went like hot cakes." Three feature films for television using the laconic Clive James and three coffee-table books, one written by Jilly Cooper, followed. The first two books sold a healthy 120,000 between them. This year the calendar budget is £120,000 in total and the print run limited to 17,000 (from 22,000) to main-



Three of the more successful seasonal offerings from: (l to r) Pretty Polly, 3i and Pirelli

Marketing tools or missed opportunities?

Some calendars are more corporate than others. Feona McEwan reports

tain exclusivity. "Why devalue the currency?" says a company spokesman.

What started as publicity for "our customers," he continued, "developed into people buying our publicity. (Today's street price is £11.80). Now our costs are virtually nil, but in terms of mileage of editorial coverage it's been quite extraordinary with features in colour supplements and other articles, all of which generate interest in the company. Now the calendar is very much a marketing and public relations tool and designed as such."

Last year the calendar, whose 13 shots were selected from an original 6,000 shots, won the Kodak Award for Calendar Photography.

This year Unipart breaks with tradition and features products in its 1987 offering. Anyone who can use car parts to clothe (well, partly clothe) the female form has to do it with an iota of style to get away with it. David Bailey's effort was greeted hotly in this office. His overtly suggestive poses of haughty glossy models astride giant oil cans and spanners were greeted with dismissive grunts and comments of "soft porn," "reminiscent of Nazi Germany," and "disgusting." Far more promising, the moody, sensuous shots of last year's Lichfield models, distant nakedness dwarfed by gentle

futuristic landscapes had them rhapsodising.

No pretensions about the Lambie Navy Rum girls; this calendar takes its cue from its traditional advertising campaign, shapely models cavorting on boats, in revealing slivers of cloth.

But it's a rare company that devotes so much energy and funds to its calendar. Many of the large corporations with mixed operating divisions without altogether, since needs are so disparate. Bass, the brewing-to-hotels group, is a typical example. "Each region has its own ideas and different requirements," explained a spokesman.

Charrington, the London end of the Bass brewing group, favoured old-world, sepia pictures while Bass in the north liked to feature its pubs, and Teneants Caledonia focused on the girls shown on the backs of its cans.

British Petroleum, too, finds its divisions plump for a variety of moods. "Girly calendars for the motor mechanics, highly artistic shots for geologists and academics."

Broadly speaking, there are two kinds of business calendar. Those that have no ostensible relation between picture and company product and those that give you no chance to forget their business, by insisting on a product in every picture.

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However, pictures of products can be pedestrian in the extreme unless handled by an able eye. Less successful is

First, the "insistent" school of business calendar. Brooke Bond Oxo, brand leaders in tea bags and leaves for some 30 years, looks no further than its long-running television advertising campaign. Its 1987 calendar features the familiar chimp-in-drag shots, taken from the forthcoming campaign. In the six or so years the calendar has been produced, it has enjoyed considerable success, according to the company. When it is offered to the public through pack-offers, demand runs into many thousands.

Pretty Polly, the hosiery company, too, having abandoned its attempt at a wall planner through lack of interest, finds pictures of its latest hosiery ranges go down well with the women store buyers they are aimed at. "It surprises me," commented one ingenuous male spokesman, "how many women appreciate good shots of other women...."

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As for the Swiss, they look no further than their own backyard. Swiss Bank Corporation, Ciba-Geigy and Nestle all head for the mountains and plains of their own country when it comes to sending pictures to their European clients.

Many of the top conglomerates avoid the corporate calendar concept altogether, among them Trusthouse Forte, Sainsbury, Marks and Spencer, Allied Lyons, Bass, General Universal Stores, Phillips, Courtaulds and Siemens.

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the offering from Massey Ferguson, the farming machinery company. Pleasant enough landscapes of fields in bloom are spoilt by the imprint of a tractor on top of each field. Same with GEC Reliance's wall planner. With a fringe of brochure cover snapshots showing computers, telephones and fire extinguishers, it looks as if it has been laid out by engineers. "The idea is to remind people of the company's products," says a spokesman. "It should be able to trigger a phone call or two."

Unsightly industries appear to fare best when they are away from the obvious. Shell and ICI both score here. Not an oilrig or a factory in sight. Instead rolling landscapes for Shell, taken from its Shell Guides to the countryside, appealingly laid out with restrained art direction, elegant typography, and plenty of white space, the only corporate message is the Shell silhouette.

ICI goes for watercolours of wildlife by Alan Hunt, preferring lagopus lagopus and capreolus capreolus (otherwise known as red grouse and roe deer), to take the mind of the plant that is the real stuff of its business. The best of the divisional calendars is chosen to carry the corporate standard: for years the Plant Protection Division has been coming up trumps; "they have a lot of

trucks," he says.

Beecham Group also plays safe with timeless artists; its large square calendar this year is a tribute to Thomas Gainsborough. It distributes about 50,000 a year.

Service industries have a less obvious brief when it comes to attempting to represent their services in pictures. Outstanding here is the 31 (Industry) calendar, which is a dour, squat and heavy as a small wet dog. Original as the company, it no doubt chooses to back in its role as venture capitalists, it shows pithy cartoons, one for each week, by the American Charles Barsotti reflecting the sillier moments of office life—a giggle a week.

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When the best-laid plans fall at cultural hurdles

Michael Skapinker explains the relevance of anthropology to industry

THE MANAGERS of a small factory in the North of England had a problem. They did not understand what made their workers tick. The workers were mostly young women doing piece-work: the more they worked the more they earned.

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not, however, find an additional two people who were willing to be promoted. Why, the managers asked Mars, was there nobody in the warehouse interested in the higher pay that went with the foreman's job?

Mars found that the five existing foremen did not come from Cannington Town. They were the only outsiders in the warehouse, something management did not know. The reason management could not find additional foremen was that there were no other outsiders left to promote.

Any local worker who accepted a foreman's job would be regarded as a traitor. There was another factor. The workers in the warehouse operated a system of distributing goods stolen from the warehouse to their families.

Their fourth belief is that kinship is not very significant beyond the nuclear family. Fifth, they believe that ties of neighbourhood are not that important. Finally they believe that time is the scarcest of all resources and, like money, should be used to the best advantage.

Mobile

Not all managers subscribe to all these beliefs with equal fervour, Mars conceded, but most do to a large extent. Managers are more likely than their workers to be mobile and to regard the advancement of their career as more important than remaining alongside their neighbours or extended family. That was why the managers in the factory in the north were unfamiliar with the local culture. Managers believe, like any other culture, that their culture is the natural one. They find it difficult to understand and validate other people's belief systems," Mars said.

Mars was able to use his anthropologist's training to solve another industrial relations problem at a warehouse in Cannington Town in the east end of London. The warehouse, staffed by members of a tightly-knit community, had recently been taken over by a multinational company. As part of the reorganisation of the society of Africa and the South Pacific and focus them instead on helping British industry.

Mars, himself an anthropologist, said that difficulties such as the one described above need to be understood in cultural rather than purely industrial terms. The employees came from a culture which caused them to behave

The new management could

have a contribution to make to industrial relations, how can industry be persuaded to use them?

You need to turn that question on its head, according to Professor Lorraine Baric of Salford University, one of the other speakers on the panel. In Baric's experience managers tend to be open to help of this sort. It's the anthropologists who are reluctant to give it.

There is, she said, a long tradition of anthropological inquiry into industry, going back to the work of Elton Mayo in the 1930s. But generally she said few anthropologists have found industry a stimulating field of inquiry.

"Many share the deeply ingrained view in our society that 'useful' research is somehow demeaning, which immediately puts paid to the idea of successful applications," she said.

A Group for Anthropology in Policy and Practice, has recently been set up to encourage practical application of anthropologists' skills. A recent meeting of its northern branch on career prospects in industry attracted only five people. Clearly it will take more than Industry Year to effect a change in anthropologists' culture.

TECHNOLOGY

GIZMOS OF 1986

Ferrets that bleep and bras with minds of their own

By Peter Marsh in London and Carla Rapoport in Tokyo



TALKING dolls, walking robots, throw-away cameras and bras which memorise their wearer's shape—these are just a few of the products which emerged from the \$300bn or so that the world spent on technical research and development in 1986.

Even though historians may well remember 1986 for the technology that failed to work—the Challenger space shuttle, the Air Canada reactor and Britain's Nimrod nuclear aircraft—the year will also be recalled for a vintage outpouring of gadgets for a variety of imaginative, sometimes bizarre, uses.

Take Zillian, a ping-pong playing robot invented by Dr John Marr, a general practitioner in Middlesbrough, England. The machine can just about bash back a ball across a net, although Dr Marr, who built the contraption in his

spare time, is working on a new robot that can manage a complete rally.

Competing with Zillian is a race to become the first robot to beat a human at table tennis is a device made by scientists at Bell Laboratories, in the US. Their machine can return balls rebounding from a wall and developments of this sort, so observers believe, could ultimately lead to novel packaging robots in factories. The machines promise to be adroit enough to catch items like cans of food as they are flung through the air, avoiding the necessity for conveyors.

If you have an eye for the unusual, you might appreciate the six-legged robots which a



Fuji plans a major promotional push overseas, where it is hoping to sell both to individuals and to companies which want novel gifts to hand out to customers.

Then there is the "car of the future," unveiled at the 1986 Electronics Fair in Tokyo. Sanyo Electric, the car's developer, claims it is the first vehicle to be powered by amorphous-silicon solar cells, best known for their use in calculators and watches.

The car, which looks like a futuristic golf cart, can carry one person 25 miles, after it has sat in the sun for six hours being charged up. Sanyo says the car is better than existing electric vehicles because it can be charged anywhere, assuming

about the yen's appreciation; Wacoal is successfully charging \$20-\$40 for Memorywire, compared with the average US price of \$12-\$20 for an ordinary bra.

If Japanese women are getting closer to technology, the average German who is worried about tooth decay, Capitalising on the customary Germanic angst about almost everything, makers of electric toothbrushes have started selling devices that switch on electronically for one minute—no more, and no less—to ensure that teeth receive exactly the recommended dose of treatment.

Other hot sellers in West Germany this year have in-

cluded, thanks to the worrisome effects of the Chernobyl accident, geiger counters. Also popular were home blood-pressure meters, which people have been anxious to buy on account of the potentially unpleasant effects of all that worrying.

Space extravaganzas can

always be relied on for interesting technical spin-offs. Diversified Tech, an enterprise company in Salt Lake City, came up with a novel technique to treat eye problems, borrowing ideas from the Soviet space programme.

Because eye drops would float around space ships—causing immense trouble to cosmonauts—Soviet doctors invented a small polymer-based wafer, impregnated with drugs, that sits on top of the eye ball like a contact lens. Over several days, the wafer releases medication to the eye, in a controlled fashion.

Diversified Tech is equipping a factory in Brussels, Belgium, to turn out the wafers in high volumes, suitable for treating patients with ailments such as glaucoma and conjunctivitis. Under a royalty agreement, the Soviet Government will gain a slice of the sales.

Not to be outdone when it comes to human physiology, Japanese researchers have come up with 15 types of tea-bag medicines for conditions ranging from the common cold to high blood pressure and piles. A six-day course of the medications, which are sold by Asahi Beer, the brewer, costs about \$8. The company makes no promises about cures and, if the customer still sits, recommends another time-tested pain reliever, Asahi Beer.

Still on the food front, Lambda Physic, a German laser company, is working on a new kind of ultraviolet laser that will purify wine, removing all the cloudy bits that interfere with drinking.

The French Invention of the year, meanwhile could so easily have been a gas-chromatography device for detecting the whereabouts of truffles, those delicacies normally spotted by specially trained pigs. Unfortunately, the device failed to work, keeping the pigs out of the hole queue.

A company in Britain, Deben Electronics, had better luck with an electronic gadget for attaching to ferrets so their movements can be monitored as they dig underground in search of rabbits.</

AUTHORISED UNIT TRUST & INSURANCES

AUTHORISED UNIT TRUST & INSURANCES

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17

INSURANCE, OVERSEAS & MONEY

OFFSHORE AND OVERSEAS

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	322.234	328.231	343.235	
	322.235	328.232	343.236	
	322.236	328.233	343.237	
	322.237	328.234	343.238	
	322.238	328.235	343.239	
	322.239	328.236	343.240	
	322.240	328.237	343.241	
	322.241	328.238	343.242	
	322.242	328.239	343.243	
	322.243	328.240	343.244	
	322.244	328.241	343.245	
	322.245	328.242	343.246	
	322.246	328.243	343.247	
	322.247	328.244	343.248	
	322.248	328.245	343.249	
	322.249	328.246	343.250	
	322.250	328.247	343.251	
	322.251	328.248	343.252	
	322.252	328.249	343.253	
	322.253	328.250	343.254	
	322.254	328.251	343.255	
	322.255	328.252	343.256	
	322.256	328.253	343.257	
	322.257			

MANAGEMENT SERVICES

52	Self Inv.	104.7	110.7	112.0				
	Safety Fund							
	General Portfolio Fds	57.47	8.00	6.07				
	Global Portfolio Fds	15.19	5.51	5.67				
	UK Growth	22.1	22.9	23.1				
	Income Fds	11.3 72	14.93	12.65				
	Far Eastern	345.38	97.00	91.62				
	North American	211.25	107.97	92.11				
	Latin American	11.2	11.2	11.2				
	Japan	51.05	11.20	6.12				
	Balanced Fund Fd Inv	517.52	—	—				
	Long Term Fd	55.54	3.00	—				
	Short Term Fund	—	—	—				
	Government Reserve Fund							
	U.S. 5	1.00	—	7.00				
	U.S. Bonds	15.00	—	11.50				
	U.S. Sterling	1.00	—	10.00				
	Yen	1000.00	—	315.00				
	Corporate Fund	—	—	—				
	Starting Deposit	257.7	22.51	6.11				
	Other Fds	74.71	74.71	74.71				
	Scandinavian Bkt Fd Mgrs Ltd							
	PO Box 1984, Grindel, Cognac, SV1	807-94-9824						
	Swiss Fund Fd Inv							
	Int'l Equity Fd	51.60	1.60	—				
	Int'l. Bond & Annex Fd	51.25	1.25	—				
	Schreider Mgmt Services (Jersey) Ltd							
	PO Box 195, St Helier, Jersey	0334-27541						
	Schreider Money Funds Ltd							
	Start-Off	29.5000	—	-0.037	9.00			
	U.S. 5	—	—	+0.0000	5.00			
	D-Mark	55.0000	—	-0.0000	5.00			
	Swiss Franc	57.0000	—	+0.0000	6.17			
	Yen	594.19	—	-0.78	3.40			
1	J. Henry Schreider Wagg & Co Ltd							
	120 Cheapside, London EC2	01-382-6000						
	Am't Inv To Date	75	—	1.00	—			
	Overseas Inv To Date	50.5	—	—	—			
	Overseas Inv Total	52.25	—	—	—			
	Dividend Acc Inv	105.75	6.25	+0.05	—			
	Dividend Fund Total	54.75	2.50	—	—			
	Marcs & Yrs Inv Total	130.04	—	—	—			
	Accrual Inv To Date	54.70	4.99	-0.01	—			
	Carriers & Ad Inv Total	51.43	1.00	+0.01	—			
	Carriers & Ad Fd Accr	53.15	3.50	+0.02	—			
	Merchandise Inv Total	54.70	4.99	-0.01	—			
	Warburg Investment Management Jersey Ltd							
	39-41 Broad St, St Helier, Jersey, CI	0334-74751						
	Merch. Corp Mgr Inv Total	54.74	45.55	-1.20	1.57			
	Merch. Trust Inv Total	51.57	52.37	—	—			
	Merch. Trust Inv Total	52.12	52.12	—	—			
	Energy Inv Total	50	52.44	+1.04	—			
	Merch. Eurobond Inv Total	50	52.55	+2.05	3.32			
	A selection of funds is included in column 4 below							

available to charitable bodies. 8 Yield column shows
annualized rates of NAV increase, ex ex dividend.

TRADITIONAL OPTIONS			
3-month call rates			
Industrials	P	NEI	8
Allied-Lyond	27	Nat West Bt	48
Anagard	35	P & O Ord	40
BAT	35	Plessy	16
BOC Grp.	28	Poly Pick	16
BSR	13	Postal Elect	25
BTR	26	PTT	24
Bulcock	16	Rank Org Ord	45
Barclays	42	Reed Inst	20
Bershire	40	STC	13
Blue Circle	55	Sears	12
Boots	22	TI	40
Boulters	32	TSB	3
Brit Aerospace	42	TECO	36
Brb. Telecom	17	Thorn EMI	42
Burton Ord.	26	Trust House	15
Cadburys	17	Turner Newall	18
Charter Com	24	Unilever	18
Conn. Union	29	Vickers	36
Courtlands	28	Wellcome	17
FNFC	27	Property	
Gen Accident	75	Bnt Lnd	16
Gen Electric	125	Land Securities	36
Glass	85	MEPC	32
Grand Met	45	Peachey	24
GUS 'A'	85	Oils	
Guardian	75	BOM	31 $\frac{1}{2}$
GKN	24	Brit Petroleum	50
Hanson Tz.	18	Burnhill Oil	32
Hawker Sidde	42	Charrington	4
[CI]	75	Premier	31 $\frac{1}{2}$
Japan	62	Shell	65
Ladbrokes	52	Tricorner	6
Legal & Gen	20	Ultramar	17
Lex Service	32	Wimpey	
Lloyd's Bank	38	Cors Gold	62
Lucas Inds	46	Loewe	22
Mars & Sparrow	18	Rio T Zinc	62
Midland Bt	43		
Morgan Grenf	26		

INTERNATIONAL APPOINTMENTS

International change for UBS

By Our Zurich Staff

MR MATHEIS Caballavetta is to take charge of the international division of UBS Bank of Switzerland, the Zurich-based bank which is one of Switzerland's Big Three. He also becomes an executive vice-president of the bank. His new duties are additional to those he holds already in his responsibilities for the foreign exchange, precious metals, banknote and money market operations of the bank and its foreign branches and subsidiaries.

The international division has hitherto been headed by Mr Guido Hanselmann, who has retired.

Mr Caballavetta, who is 40, is a Swiss citizen, but studied in Canada. He joined the UBS economic studies department in 1971, and was put in charge of foreign exchange activities in 1978.

Mr Heinz Mueller has, at the same time, become executive vice-president with commercial duties. Since 1984, he has been responsible for operations in Germany, speaking Switzerland outside Zurich, as well as for the special corporate financing and consulting department and the bank's affiliated personal credit and leasing companies.

Dr Hubert Huschke has been promoted to deputy executive vice-president in charge of corporate organisation and communications, including electronic data processing.

Sulzer sets up succession for 1988

By Our Zurich Staff

MR PIERRE BORGEAUD, currently chief executive officer of Sulzer Brothers, the Swiss engineering company, is the intended successor of Mr Alphonse Bahnensweller as board chairman.

Mr Bahnensweller is to be nominated as chairman at the Winterthur Company's 1988 shareholders' meeting on the retirement of Mr Bahnensweller.

At the same time, Dr Fritz



Dr Fritz Fahrni: in line for top job at Sulzer

Fahrni has been foreseen to take over from Mr Bahnensweller as chief executive. Dr Fahrni is at present head of the group's textile-machinery production.

Fed New York

The Federal Reserve Bank of New York has appointed Mr Alberto M. Paracchini — the chairman, president and chief executive of Banco de Ponce of Ponce, Puerto Rico — a director.

He has been chosen for a three-year term from the beginning of this year by the 60 medium-size member commercial banks in the second Federal Reserve district eligible to vote this year.

UK APPOINTMENTS

British Aerospace marketing director

Mr L. A. Sansom has relinquished his post as marketing director of BRITISH AEROSPACE. He is succeeded by Mr R. H. Evans, director of marketing of the military aircraft division. Mr Evans will continue in service until mid-1987 assisting Mr Evans and performing various special duties assigned to him by the chief executive.

NATIONAL TELEPHONE SYSTEM take over of Ansafone generated a need for a customer service director, which has been filled by Mr Martin Butler. He was a director of technical support at Hospital Electronics, and Paris-based, director of technical support for Technicam Instruments.

E. W. BLANCH (UK) has appointed Mr N. I. S. Dane as an associate director from January 1.

WILLIS FABER (NORTHERN) has made the following appointments from January 1: Mr F. H. Higgins, chairman; Mr P. H. Crawford, managing director; Mr D. H. Kettell, divisional director; Mr T. C. Grant, divisional director; Mr K. Cartwright, divisional director.

The Earl of Kinnoull has been appointed to the board of the WOOLWICH BUILDING

New management makes its mark on Cominco

By BERNARD SIMON IN TORONTO

THE NEW WEST GERMAN, Australian and Canadian shareholders of Cominco, the Vancouver-based metals and fertiliser producer, are moving quickly to bring in fresh senior management.

The company's president and head of its metals division, Mr William Wilson, has resigned to take a senior position with Nova, an Alberta Corporation. The forthcoming vice-president for marketing and sales Mr Keith Spurr is expected to leave in mid-January, but will continue as a consultant for two years.

Cominco declined to confirm reports that Mr Spurr will be replaced by Mr Claus Goek-

mann, second-in-charge of the metals department at Metallgesellschaft, the West German group which is one of the three companies which bought control of Cominco last October from Canadian Pacific, the railway and industrial concern. Mr Goekemann is understood to be in the process of obtaining immigration clearance from the Canadian authorities.

Cominco is presently controlled by a consortium comprising Teck Corporation of Vancouver, Minx holdings, the Australian metals group, and Metallgesellschaft.

Shortly after the takeover, Teck appointed its president, Mr Norman Keevil, Jr, as chairman of Cominco in succession to Mr Norman Anderson, who took early retirement. Teck's senior vice-president in charge of mining, Mr Robert Hallauer, became president and chief executive. Mr Wilson, the former president, was left in charge of the metals division.

The new shareholders appear determined to rejuvenate Cominco, which has been troubled by low commodity prices and a heavy debt load.

They have also given the go-ahead for construction of the world's biggest zinc mine on the Red Dog deposit in north-west Alaska.

Mr Hallauer, who is 55, and is the only one of the other key officers.

The appointments have been announced at this early date, says the airline, "to ensure that adequate time is available to prepare for the transitions involved."

As from August 1988, Mr Staubli will be succeeded as chief executive by Mr Otto Loepfe — currently 50 years old — who has been head of Swissair's data services since 1984. He is himself to be replaced by Mr Peter Koenig.

Other retirements will be those of Mr Bertrand Jaquier as executive vice-president, marketing; Mr Andre Clemmner, vice-president western Switzerland, and Mr Alfons Bernhardgruetter, vice-president, corporate planning.

As part of these moves and corresponding changes, Mr Peter Oes, currently vice-president, is the intended successor of Mr. Alphonse Bahnensweller as board chairman.

Mr Bahnensweller is to be nominated as chairman at the Winterthur Company's 1988 shareholders' meeting on the retirement of Mr Bahnensweller.

At the same time, Dr Fritz

Mr Robert Staubli (left) is next year to surrender the president's post at Swissair to Mr Otto Loepfe

date, Mr Erich Geitlinger will move from product planning to sales to go to Mr Peter Graf, now representing Swissair in New York.

Mr Stephan Frechlich will take over corporate planning at the start of September 1988, at the same time as Mr Koenig replaces Mr Loepfe.

Mr Staubli has been succeeded with effect from January 1, 1988, by Mr Claude Chaldele will take over responsibility for Western Switzerland, his position in

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AGRICULTURE

MARKETS

MISSION HOUSES and the activity in the markets, reports Kurnham, Lambeth, the crude oil futures, the long-liquidity and commodity house and com- by light trade and com- The metals featured in the trade also a day. There was a basis for stops at \$390, basis not selling pressure was evident to On platinum com- with scale-down trade, preventing any major loss of course, short- war as met by trade, and notably Brazilian and major failures continued to level basis March, but prices of any physical remained on trade buying, repre- sumer houses also marke were quiet, and the feature.

YORK

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LONDON STOCK EXCHANGE

Government bonds and equities remain confident in sluggish trading session

Account Dealing Dates
Option
*First Declaration Last Account
Deals up to 10 days

Dec 8 Dec 18 Dec 19 Jan 1 Jan 5
Dec 22 Jan 8 Jan 9 Jan 19
Jan 12 Jan 22 Jan 23 Feb 2

*New time dealings may take place from 9.00 am two business days earlier.

Trading activity on the UK securities markets died away yesterday afternoon as London prepared itself for the New Year holiday which begins today in several of the continental financial centres.

The mood remained optimistic. Government bonds ended with small mixed changes but equities steadied after a dull start.

At the end of the session, the FT Government Securities index was 0.27 up at 33.82. The FT-SE 100 index closed 1.5 up at 1,076.10 and the FT Ordinary index 1.56 better at 1,026.6.

Both sectors continued to prove their faith on a rise in oil prices in the New Year, which would take sterling higher and thus reduce upward pressure on UK interest rates. For the present, this optimistic mood has been unshaken by the falls in New York bonds ahead of the batch of Federal economic data due at the end of the week.

The oil-gilt-edged was light, but still price-led, with gains reflecting the lack of a lead from either oil prices or sterling. The softening in long-dated stocks indicated little more than the unwillingness of traders to open positions ahead of today's session, when many European banks will close early.

The Bank of England announced that tenders for the £200m of 1½ per cent index-linked stocks tax-free now open to pension funds will work have been allotted in full at £78. This indicates that, as expected, the stock was not fully sold and that the remaining portion will be available for operation as a tap stock.

The gilt-edged market showed little concern over the final UK money supply figure for November which are due today, and likely to confirm the increase in bank lending reported earlier this month.

In the meantime, bank stocks continued to move up ahead of the annual results season which opens in January. Press comment helped the big clearing banks and Trustee Savings Bank ended higher with the rest of the sector.

Oil shares traded very quietly, and showed little change in price. Turnover in British Petroleum, at 583,000 shares, was barely one-third of recent daily averages, and set the pace for the rest of the sector. Small sellers of British Gas were comfortably taken up by institutional buyers, and the stock ended little change on turnover of 41m shares.

Some speculative stocks attracted business, however. Guiness, encouraged by its US court victory against competing importers, ended higher in brisk turnover (32m).

Morgan Grenfell flat

The after-hours' announcement that Mr Roger Seelig had resigned as a director and that the company were ceasing to act as advisers to Guiness further demoralised the much-troubled Morgan Grenfell. The shares already nervously sold down to 378p, succumbed to fresh

late offering and closed a depressed session 12 lower at 370p.

Guiness, meanwhile, reacted from a firm level of 294p on the news to finish 10p pennier better at 290p.

Hyatt Hotel, however, also suddenly caught up in the Guiness controversy, closed a penny dearer at 87p. Elsewhere, investors began to show an increased interest in the major clearers ahead of the forthcoming dividend season. Lloyds, which have been unsettled of late by heavy revised switching into Barclays, revised and touched 422p before closing 3 better on balance of 337p. Barclays advanced 4 to 508p, after 512p, and Midland jumped 12 at 594p. NatWest, scheduled to report annual figures on February 24, moved up 9 at 542p. Even TSB, which have been a friendless market since its flotation in October, attracted useful support—well over 3m shares changed hands—and the close was penny better at 75p; full year figures here are due in January.

Elsewhere, the news of a large overseas buyer and vague rumours that Westinghouse could be interested in the bank, left Standard Chartered 4 to the good at 788p after 791p.

Guiness aside, relatively sub-

dued conditions prevailed in the drinks sector. Occasional enthusiasm was noted for Whitbread "A" 235p, and Allied Lyons 315p, both around 3 to the good. Regalists rarely strayed from their overnight positions. Barclays, 182p, and the 100p-plus contribution of the CEC to its 230p, were the main movers at 185p. The CEC's Woodhead acquisition at 148p, purchased another 137,500 shares, lifting its holding to 26.05 per cent.

Leading Buildings displayed little alteration overall, but one or two issues still attracted a reasonable two-way business. BPR Industries were a relatively active market and settled a shade better at 530p, while Blue Circle, in which Adelaide Steamship of Australia recently increased its holding, was 2 better at 673p. Barratt Developments, a firm market on Monday reflecting a chart buy signal, eased back to 182p. Elsewhere, some old speculative favourites showed good advantage. D.J. Security Alarms moved up 13 at 103p and Holmes Protection gained 5 at 130p, to respond to revised takeover speculation. Improvements of 4½ and 8 respectively were seen in Midland, 173p, and Gencor, 24p. Aperitif, 174p, and the other 175p, cheapened 2 to 48 on reports of a broker's "sell" recommendation.

A little more interest developed in the Engineering leaders. Vickers, still reflecting a New Year Press recommendation, firmned 7 more to 180p, while Appledore advanced 12 to 240p in a restricted market on property development hopes. Demand persisted for Metal Clusters, up 6 more at 176p, following a recent newsletter recommendation that Valuedale has extended its offer worth 280p per share until January 12. Birmingham Mint hardened 3 more to 185p in the wake of recent price action, while Whitechapel interest revived in Laird Group, which put on 5 to 235p. Demand in a limited market left Face 2 face at 803p, up 8, but end-year profit-taking left Helical Bar 8 down at 428p. Buyers favoured Eamus, 4 dearer at 115p and Western Brothers, 5 higher at 135p. R. Copson gained 10 to 110p; Mr R. Thompson's offer for the company closed yesterday.

In contrast to Monday's bright performance, Stores traded in subdued fashion and finished a shade easier for choice. Further consideration of the company's limited expansion into the US retail market clipped a couple of pence from Marks and Spencer at 175p.

Leading Foods showed little alteration, but secondary issues displayed several noteworthy movements. Hillsdale, a neglected market of late, revived strongly

FINANCIAL TIMES STOCK INDICES

	Dec. 30	Dec. 29	Dec. 24	Dec. 23	Dec. 22	Year ago	1986		Since Compilation	
							High	Low	High	Low
Government Secs	83.52	83.25	83.14	82.94	82.89	82.81	94.51	80.39	127.4	49.18
Fixed Interest	89.60	89.53	89.77	89.72	89.67	88.78	97.68	86.55	105.4	50.53
Ordinary	1,308.6	1,307.1	1,301.2	1,294.7	1,286.11	1,131.4	1,425.9	1,094.3	1,425.9	49.4
Gold Mines	298.2	299.0	295.6	308.9	309.2	249.8	357.8	185.7	734.7	43.5
Ord. Div. Yield	4.39	4.39	4.41	4.43	4.45	4.38				
Earnings Yld. (4%)	10.39	10.41	10.46	10.51	10.57	10.87				
P/E Ratio (x 10)	11.81	11.79	11.68	11.68	11.68	11.33				
SEAO Bargains (5 p.m.)	25.720	22.87	10.000	25.461	30.024	23.09.1				
Equity Turnover (Lm.)	—	751.33	675.13	867.6202	1,234.02	230.91				
Equity Bargains (Lm.)	—	31,457	19,138	46,625	46,774	16,851				
Shares Traded (Mm.)	—	308.4	230.0	430.5	559.1	20.3				
▼ Opening	10 a.m.	1305.9	11 a.m.	1306.2	1308.9	1309.2	2 p.m.	1309.0	1308.7	1308.9
Day's High 1309.4			Day's Low 1305.9				3 p.m.	1308.7		
Days 100 Govt. Secs 151026, Fixed Int. 1928, Ordinary 1/75, Gold Mines 12/95, SE Activity 1974 *Nil-11.38.							4 p.m.	1308.9		

LONDON REPORT AND LATEST SHARE INDEX TEL 01-246 8026

10 a.m. 1305.9 11 a.m. 1306.2 Noon 1308.9 1 p.m. 1309.2 2 p.m. 1309.0 3 p.m. 1308.7 4 p.m. 1308.9

Day's High 1309.4 Day's Low 1305.9 Days 100 Govt. Secs 151026, Fixed Int. 1928, Ordinary 1/75, Gold Mines 12/95, SE Activity 1974 *Nil-11.38.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

June 15th

AMEX COMPOSITE CLOSING PRICES

12 Month **77** \$1,000

Continued on Page 3

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. cliquidating dividend. d-called. e-new yearly low. f-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 10% non-residence tax. h-dividend declared after split-up or stock dividend. i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. st-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities suspended by such companies. wd-distributed. wf-when issued. ww-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution. xx-without warrants. y-ex-dividend and sales in full. yld-yield. z-sales in full.

OVER-THE-COUNTER

Nasdaq national market, closing price

Ans .80	5	47%	21%	21%	21%	+ .4
Reo .78	9	50%	27%	42%	27%	- .3

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Weak bonds prove to be a depressant

FURTHER WEAKNESS in bond markets brought small losses for stock prices on Wall Street yesterday in lacklustre trading, writes Roderick Oram in New York.

A firmer dollar helped confine the fall in bond prices to about $\frac{1}{4}$ of a point after November's figure for the leading economic indicators turned out stronger than expected.

The Dow Jones industrial average closed down 3.52 points at 1,908.61. The New York Stock Exchange composite index eased 0.77 of a point to 139.12 on volume of 127.2m shares. Declining issues outpaced rising by a two-to-one margin.

Among blue chips, Allied Signal fell $\frac{1}{4}$ to \$40, American Can shed $\frac{1}{2}$ to \$844, Du Pont lost $\frac{1}{2}$ to \$83.50, General Motors declined $\frac{1}{2}$ to \$68.50, Merck rose $\frac{1}{2}$ to \$128.50 and Westinghouse Electric advanced $\frac{1}{2}$ to \$58.

ITT rose $\frac{1}{2}$ to \$54. It completed arrangements with CGE of France to create a joint venture which will be the second largest telecommunications equipment manufacturer in the world.

AT&T, one of the most active issues,

slipped $\frac{1}{2}$ to \$25 on news that a regulatory agency had ordered a cut in its long distance telephone rates.

McDonnell Douglas fell $\frac{1}{2}$ to \$71.4. It gave the official go ahead for the MD-11 wide-bodied airliner. Although it has already \$5bn of orders, it will still face high development costs.

US Home, a major housing builder, advanced $\frac{1}{2}$ to \$54 on heavy volume. Pacific Realty has joined forces with Trafalgar Holdings which could lead to another takeover bid for US Home which thwarted an earlier offer from Pacific Realty.

Niagara Mohawk Power, a large electricity and gas utility in New York State, dropped $\frac{1}{2}$ to \$15.50 after reporting a leaking valve at one of its nuclear power stations.

Accuray jumped $\frac{1}{2}$ to \$44.6. Construction Engineering, down $\frac{1}{2}$ to \$30, had raised its offer for the process control equipment maker to \$45 a share from \$35.

Danners declined $\frac{1}{2}$ to \$8 in the over-the-counter market. Last week it announced the liquidation of 17 of its 35 3D discount stores.

Credit markets took in their stride the much higher than expected leading economic indicators figure for November and a seasonal surge in the Fed funds rate.

The price of benchmark 7.50 per cent Treasury long bond fell $\frac{1}{2}$ of a point to 100 $\frac{1}{2}$ at which it yielded 7.45 per cent.

Three-month Treasury bills gained basic four points to 5.70 per cent, six-month bills edged up two basis points to 5.88 and year bills rose five basis points to 5.71 per cent.

The markets had been expecting a rise of around 0.8 per cent in the leading indicators for last month but the 1.2 per cent gain reported depended heavily on rising prices of shares and certain materials. Discounting those factors, the index was consistent with the 2 per cent to 3 per cent annual growth rate which many people in the markets have accepted as the likely outlook.

The markets remain apprehensive, however, that the November trade figures due out today will show a reverse in the recent trend of falling deficits.

Seasonal demands from banks meeting their year-end cash requirements pushed up the Fed funds rate to a high for the day of 17 per cent. With the help of additional liquidity by the Federal Reserve through overnight system repurchases the rate closed at 15 per cent.

EUROPE

Pockets of activity stir holiday mood

OCCASIONAL pockets of end-of-year activity livened up an otherwise dull year on the European bourses yesterday but turnover remained generally thin and share movements limited.

Paris alone among major bourses demonstrated a marked trend as share prices fell under pressure from the continuing public sector industrial strife, the franc's weakness against the D-Mark and Wall Street's overnight decline. The CAC General index lost 7.4 to 396.4 and the Indicateur de Tendance 3.6 to 158.6 in moderately active late trade.

In the car sector, Peugeot lost FF 36 to FF 1,165, and Michelin fell FF 67 to FF 2,545.

Construction stocks also felt the pinch with Bouygues off FF 60 at FF 1,210 and Lafarge Copper down FF 44 to FF 1,341. But housebuilder Maisons Phenix went against the trend after its losses on Monday, adding FF 10 to FF 178.

Other blue-chip losers included Club Mediterranee, down FF 45 to FF 675, Pernod Ricard, off FF 34 to FF 1,036, and Perrier, which eased FF 12 to FF 810.

Mr Xavier Dupont, head of France's Stockbrokers' Association, told Reuters newsgroup that foreign investors had become indispensable to the Paris bourse during 1986 and that their presence, linked with the privatisation programme, should lead to greater volume next year.

Frankfurt finished the last day of 1986 trading on a mixed to easier note as the market all but ignored the dollar's weak-

ness. A senior official at Daiwa Securities, also taking a bullish view, expects market enthusiasm to rise on lower interest rates and the growth of institutional investors' money under management, due to the persistent weakness of business demand for funds.

Share prices, he forecasts, will show greater volatility, with the Nikkei average topping 20,000 by February, falling back to around 16,500 during the April-

TOKYO

A variety of recipes on offer in 1987

JAPANESE securities houses remain the most bullish about the prospects for the Tokyo stock market in 1987, writes Shigeo Nishitaka of *Itji Press*.

Institutional and foreign investors, on the other hand, are turning cautious in advance of next month's sale of Nippon Telephone and Telegraph shares and the impact of proposed tax reforms.

The Nikkei market average is forecast to surge past the 25,000 barrier by this time next year, according to Mr Mototsu Nagata, senior managing director of Yamakita Securities.

He envisages that crude oil prices and inflation in general will hold relatively steady and that the central bank will cut

Tokyo is closed this week for the new year holiday.

its discount rate to 2.5 per cent in the first half, leaving corporate and individual investors more flush with cash.

Mr Nagata expects to see a dwindling of share purchases by "tokkin" special trust accounts and discretionary "fund trust" accounts, which together worked as the locomotive for last year's surge in share prices. But buying by investment trusts and individuals will continue at a high level, he predicts.

As a result, excess demand for shares will remain high at the Y5,000 (\$30.6bn) level, though down slightly from last year's Y5,480bn, providing a sharp boost to share prices this year, he says.

But, he adds, prices will tumble late in February after NTT shares are listed on the Tokyo Stock Exchange and will fluctuate considerably throughout the year.

A senior official at Daiwa Securities, also taking a bullish view, expects market enthusiasm to rise on lower interest rates and the growth of institutional investors' money under management, due to the persistent weakness of business demand for funds.

Share prices, he forecasts, will show greater volatility, with the Nikkei average topping 20,000 by February, falling back to around 16,500 during the April-

June period and rebounding to 21,000 towards the end of the year.

By contrast, institutional investors are very cautious in their outlook. Mr Yasuharu Yabuta, general manager of the investment advisory division of Mitsubishi Trust and Banking, says the market's direction will remain uncertain until early spring.

The economy may continue to be sluggish because of the impact of the proposed tax reforms and the slowness of the shift towards a domestic demand-oriented industrial structure, he says. In these circumstances he sees the Nikkei average above 20,000 early in the year followed by a sharp plunge to around 15,000.

On the other hand, he argues, if the economy rebounds from the strong yen-induced slump thanks to stable crude oil prices and a further lowering of US interest rates, the average could easily surpass 25,000.

Until March or April when the outlook for US-Japanese trade problems should become clearer, Mr Yabuta's investment strategy will be to keep a blue chip portfolio intact.

Mr Michael Falkner, research manager of Kleinwort Benson International's Japanese equity department, does not expect much from the stock markets this year.

With a discount rate cut early in the year, the Nikkei average should top the 20,000 level, but without the rate cut the market will undergo a major correction in late February, he predicts. As blue chips appear likely to return to favour, it will be important to pick the timing of blue chip buying carefully, he says.

Mr Minoru Itoh, managing director and Tokyo branch manager of Smith Barney Harris Upham, hopes for a return to classic investment theory emphasising the growth potential of business.

In his view, the market will continue its recent phase of shoring up prices of issues featuring land assets in the first half of the year but will return to normal in the second half.

Other banks were mixed.

HONG KONG

THE RECORD-BREAKING run continued in Hong Kong with the Hang Seng index rising 8.91 to 2,559.36, the third consecutive high.

Profit-taking gave the market an easier start after Monday's sharp rise. But it recovered later in the session as investors sought bargains or unwound hedge positions following the settlement of the index futures contracts for December. The Hang Seng index has now gained some 100 points over the last two weeks.

Buying again boosted the Cheung Kong group although small investor enthusiasm was dampened by Financial Secretary Piers Jacobs' comments that it was too soon to build another local airport, as proposed by the group.

Cheung Kong gained HK\$1.00 to HK\$40.25, Hutchison Whampoa 25 cents to HK\$48.50 and HK Electric 20 cents to HK\$12.80, all new highs for the year.

Elsewhere, Jardine Matheson gained 40 cents to HK\$22.40 but HK Land lost 10 cents to HK\$36.75.

LONDON

TRADING ACTIVITY on the securities markets in London died away in the afternoon as the capital prepared for the new year holiday beginning today in several European financial centres.

The mood remained optimistic with both sectors still pinning their faith on a rise in oil prices in the new year, which would take sterling higher and thus reduce upward pressures on UK interest rates. Government bonds ended small mixed changes.

Equities steadied after a dull start with the FT-SE 100 index and the FT Ordinary index both gaining 1.5 to close at 1,673.1 and 1,308.6, respectively.

Chief price changes, Page 23; Details, Page 22; Share information service, Pages 20-21.

AUSTRALIA

SUPPORT for media issues in particular and selected industrials in general took Sydney to a record for the second day running and the All Ordinaries index ended 3.1 higher at 1,470.2.

However, brokers said trading was quiet, with takeover play for the Herald and Weekly Times (HWT) providing the only focus.

Mr Rupert Murdoch's News Corp gained 50 cents to A\$17.80.

HWT slipped 5 cents to A\$12.70.

SINGAPORE

STOP-LOSS SELLING and the absence of fresh factors kept trading soft in Singapore where the Straits Times industrial index showed a 6.98 fall to 891.21.

Dealers said trading was very thin. Monday's announcement by OUB of fraud in its main Hong Kong branch had little impact. OUB closed 3 cents lower at S\$3.36, after an earlier 14 cent fall.

Other banks were mixed.

